1	CITY AND COUNTY OF SAN FRANCISCO
2	REFUSE COLLECTION AND DISPOSAL RATE BOARD
3	SPECIAL MEETING AND HEARING
4	CITY HALL
5	1 DR. CARLTON B. GOODLETT PLACE, ROOM 408
6	SAN FRANCISCO, CA 94102
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8	Tuesday, July 23, 2013
9	Volume IV
10	(pages 270-294)
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1 2	FOR	REFUSE COLLECTION AND DISPOSAL RATE BOARD: Linda Yeung, Deputy City Administrator, Chair
2		Michael Carlin, Deputy General Manager, Public
3		Utilities Commission
		Ben Rosenfield, City Controller
4		Marie C. Blits, Deputy City Attorney, of Counsel
		Anna Low, Clerk
5		
	FOR	DEPARTMENT OF PUBLIC WORKS:
6		
-		Douglas Legg, Manager of Finance, Budget, and
7		Performance
8		Ann Carey, Project Manager
	FOR	Thomas C. Owen, Deputy City Attorney, of Counsel THE APPLICANT:
9 10	FOR	Michael J. Baker, Esq., Arnold & Porter, LLP
11	FOR	THE RATEPAYER ADVOCATE:
12	FOR	Peter Deibler
13	мемі	BERS OF THE PUBLIC:
14	14121411	Stuart Gardiner
тт		Nancy Wuerfel
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Tuesday, July 23, 2013 1 12:25 p.m. PROCEEDINGS 2 MS. YEUNG: Will the hearing please come to 3 4 order. For the record, it is Tuesday, July 23rd, 5 6 2013, at 12:25 p.m. And we're in City Hall, Room 408. 7 This is a special meeting of the City and County of San Francisco's Refuse Collection and Disposal 8 Rate Board, continued from Monday, July 15th, when we 9 met in the same room. I am Linda Yeung, Deputy City 10 Administrator, Chair of the Refuse Collection and 11 Disposal Rate Board for the City and County of San 12 13 Francisco. 14 The two other members of the Rate Board are Ben Rosenfield, Controller of the City and County of San 15 Francisco, and Michael Carlin, Deputy General Manager of 16 the San Francisco Public Utilities Commission. Thank 17 18 you, Ben and Michael, for serving. 19 Also present is Deputy City Attorney Marie 20 Blits from the City Attorney's Government Team, who is serving as counsel to the Rate Board, and her assistant, 21 Anna Low, who is serving as our clerk today. We also 22 23 want to thank law student/intern Jessica Casella for acting as our timekeeper during these hearings and 24 providing other assistance. 25

Present for the Department of Public Works are
 Budget and Performance, Douglas Legg, and Project
 Manager, Ann Carey.

4 Our hearing today is again being transcribed
5 by stenographer/reporter Freddie Reppond.

We are also making a tape recording of this proceeding. Please speak only one at a time and speak directly into your microphone so that you can be clearly heard. Please turn off all cellphones, pagers, and other sound-producing electronic devices so that our hearing will not be interrupted.

As we noted previously, the purpose of this 12 Rate Board meeting is to hear and consider objections to 13 14 the report and recommended orders issued by the DPW Director on June 7th, 2013, that would increase 15 residential refuse collection and disposal rates. 16 The report and recommended orders were issued in response to 17 18 a rate application filed by Applicants, Recology Sunset 19 Scavenger, Recology Golden Gate, and Recology San 20 Francisco, sometimes simply referred as Recology, or the 21 companies.

Before issuing his report and recommended orders, the DPW Director held a series of public hearings on that rate application. Copies of the agenda for this hearing are available on the side table of the

room for you to pick up, together with copies of the 1 written objections that have been heard by this Board 2 and the DPW's June 7th report recommended orders. There 3 4 are also binders of materials that you may review, but which must stay in the room, including, one, the black 5 binder containing the agenda for this hearing and 6 7 related documents, including the objections filed by the five objectors and the DPW Director's June 7th report 8 and recommended orders. There's also white binders 9 containing the reporter's transcripts and exhibits from 10 the DPW Director's 2013 hearings. 11

Today's session will end by 3:30 p.m. or earlier, if our work is completed. If not completed today, we may continue the hearing to another date to be determined.

I will now briefly review how we are 16 proceeding. Our hearing is primarily governed by the 17 City's 1932 Initiative Ordinance that established this 18 rate-setting process and by rules of procedure adopted 19 by the DPW Director. On Monday, July 8th, you heard 20 introductory remarks made from me as the Chair under 21 Agenda Item No. II, which I am summarizing again here 22 23 this afternoon. Then under Agenda Item No. III, we heard opening comments from the City's Ratepayer 24 Advocate, Peter Deibler of HFH Consultants. 25

Next, under Agenda Items No. IV.A through Agenda Item No. IV.E we heard presentations from four of the five objectors who filed written objections with the Rate Board by the June 24th, 2013, statutory deadline --Stuart Gardiner, Kermit Kubitz, Nancy Wuerfel, and Michael Baker on behalf of the applicant refuse rate companies, Recology.

8 The Chair read into the record the objections 9 filed by Josephine Zhao, with extended families of 15 10 members and members of the asianamericanvoters.org, as 11 Ms. Zhao was unable to appear.

Under Agenda Item No. VI, DPW Director Mohammed Nuru reviewed the DPW Director's process and resulting report and recommended orders and responded to the objections from the objectors. We also heard public comment under Agenda Items V, VII, and VIII.

On Tuesday, July 9th, and Monday, July 15th, 17 this Board engaged in discussion on the objections and 18 proposed orders and posed various questions to the 19 20 participants. There were further comments by participants, including the objectors, the DPW Director 21 and staff, Department of Environment staff, and the 22 23 Ratepayer Advocate. We also heard public comment under Agenda Items V, VII, and VIII. 24

25

The hearing was continued to Tuesday, July

23rd, in order for the DPW Director and the Recology 1 companies to provide additional calculations, as 2 requested, regarding the abandoned-materials collection 3 4 program. The Board would like to again thank each of the objectors, both for their thoughtful input and for 5 their adherence to our procedural rules and time limits, 6 7 its aid in our conduct of a fair and efficient hearing, and it's much appreciated by this Board. 8

We have essentially completed public comment 9 under Agenda Item No. V, which is public comment in 10 favor of Agenda Item No. IV, objections filed by the 11 12 objectors. We have also essentially completed public 13 comment under Agenda Item No. VII, which is public 14 comment in favor of Agenda Item No. VI, the DPW Director's Report and Recommended Orders, and the 15 Director's response to the objectors. 16

Today, we will again hear general public 17 comment under Agenda Item No. VIII on matters within the 18 jurisdiction of the Board, including any supplemental 19 20 public comment in favor of the objections filed by the objectors or in favor of the DPW Director's positions. 21 There will be a maximum of 15 minutes today for all 22 23 speakers combined. Each person will be given the same amount of time, up to a three-minute maximum. 24 We 25 request that anyone who wishes to speak complete a

speaker card. There are yellow speaker cards available
 on the table on the side of the room and from our clerk.
 We also suggest that any group of persons with similar
 interests designate a representative to act as a
 spokesperson.

When you begin your comments, please identify 6 7 the objection number and description on the agenda for each objection that you are addressing and identify what 8 parts of the administrative record support your points. 9 Please be advised that, although the Board will listen 10 to all public comment, the Board cannot use information 11 provided in finally deciding the rates unless the 12 13 comment is specifically tied to one or more of the 22 14 objections being heard or DPW Director's responses to those objections and recommended orders. 15

After any additional information and public 16 comment has been received this afternoon, the Board will 17 18 close the public hearing and move to Agenda Items IX and X, where we will deliberate and take action to rule on 19 20 each of the 22 objections, approve or deny the rate application in whole or in part in conjunction with 21 ruling on the Director's Recommended Orders, and issue a 22 23 resolution that includes the Board's orders.

The Board acts by majority vote. If for any reason the Board does not act within 60 days of the day

1 the DPW Director issued his recommended orders, which 2 was June 7th, 2013, the DPW Director's Order will be 3 deemed the order of the Rate Board.

4 I want to emphasize again to everyone addressing the Rate Board, whether the Applicant, the 5 public, or staff, that your comments must be strictly 6 7 limited to the specific items that are the subject of this hearing. In other words, the only items before the 8 Rate Board are the objections to specific issues in the 9 Director's Report and Recommended Order that were filed 10 11 with the Rate Board by June 24th, as listed on our The Board can only act on those items. 12 agenda.

I also want to emphasize that the Rate Board 13 may only consider evidence admitted into the 14 administrative record during the DPW Director's 2013 15 refuse rate hearings. The administrative record is 16 again contained in the white binders of the reporter's 17 transcripts and exhibits on the table. Any other 18 evidence is inadmissible before this Rate Board. 19 So 20 this Board will not hear items that are not properly before it and it will not rely upon facts outside the 21 administrative record. 22

Also, please note that in my capacity as Chair, I may modify these proceedings as the hearing progresses as may be needed to ensure a fair and 1 efficient proceeding.

At this time we would like to hear any further comments and I'll list them and then if you could come up, the DPW Director and staff regarding the abandoned materials collection program. Then we're going to ask the Ratepayer Advocate, Peter Deibler, and then if there's anyone from the Department of Environment, the companies, or the objectors. You have five minutes.

9 MR. LEGG: Good afternoon. Director Nuru had 10 a previous all-day mediation he had to attend, so I am 11 here in his stead.

12 I just want to say that following the 13 discussion that the Rate Board had at its last meeting 14 last Monday, we have drafted an order, which you have before you, which outlines the process that we would 15 take to remove the abandoned materials collection costs 16 from the rates. That would happen if this Rate Board 17 does not take affirmative active to continue those --18 that program -- within the rates by December 31, 2015. 19 20 And so new rates would take effect on July 1, 2016. That six-month period could give us time to seek budget 21 authority to take those activities back into DPW's work 22 23 plan, essentially.

Also, as at least one of the objectors commented last Monday, attached to that memo are

performance statistics and a memo that gives references 1 to what the baseline for comparison for the report that 2 DPW will prepare by November 2015. And so what we're 3 4 showing is baseline-performance volume, response time, tons collected, and diversion, which is actually part of 5 the rate application, and then also references about 6 7 cost. And that's all I have to say at this time. 8

MR. DEIBLER: Good afternoon. Peter Deibler.
I have no additional comments at this time. Thank you.
MS. YEUNG: Thank you.

The company?

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MR. BAKER: On behalf of the company, we havenothing further.

15 MS. YEUNG: Thank you.

16 Any of the objectors?

17 MR. GARDINER: Stuart Gardiner.

18 Is this comment at this time limited to the 19 abandoned-materials collection program?

MS. BLITS: The Chair is hearing first from the objectors and the departments, five minutes each. So if Mr. Gardiner wants to include his general public comment with his five minutes, that's fine.

24 MR. GARDINER: I don't have much more. I 25 actually wanted to touch on Objections 10, briefly, and 1 11. Those are my objections.

The only comment I had -- and this all goes to 2 the draft order which I've read rather hurriedly, so 3 4 excuse me if I'm not as organized as I'd like to be. The only comment I had with regard to Objection 10, 5 which in part -- well, regards Item VI on page 5 of the 6 7 draft -- today's draft -- of the resolution. And I just wanted to raise -- it talks about improving the 8 coordination between the Proposition 218 process and the 9 1932 Ordinance hearing process. And I just wanted to 10 raise the question why they can't be combined in some 11 fashion, which I think would make it a lot easier for 12 the public. I believe Proposition 218 is pretty general 13 14 in its call for a hearing. Its only unique feature is the ability to submit a written protest, which can be 15 accommodated within the boundaries of the process. And 16 I think that the public would find it an awful lot less 17 confusing if it were one process with one notice. 18 With regard to the abandoned-materials 19

collection, I wanted first of all to kind of confirm, if you will, what is currently shown as Exhibit A to the draft order, in fact, will include not only Mr. Legg's cover memo but the two attached as well, which would be the final Director's order, although it's currently in draft form, and also a series of charts that I think

1 1

will help you establish the baseline.

2 With regard to the performance standards, first of all, those listed in Mr. Legg's July 22nd memo 3 that's shown as Exhibit A, I want to recommend that Item 4 II, "Tons Collected and Diverted Baseline Information as 5 provided in Exhibit 1, page 106, " be made somewhat more 6 7 specific by referring to the Recology Sunset bulky-item line on that exhibit so that there's no confusion, if 8 I've got that right -- and if I don't, I'm sure Mr. Legg 9 will correct me -- so that there's no confusion which 10 page of data this all refers to. 11

12 Secondly, I want to recommend that performance measures also include monthly volume and response time 13 14 by zone, which I thought was very illuminating in the material that DPW provided at last week's meeting of 15 this Board; and also call numbers and volumes of 16 materials collected by customer type, which I would hope 17 18 would at least include apartments, residents, commercial, and then other, if it can't be determined. 19 20 As a homeowner -- single-family-residence homeowner -- I have the impression, though I can't speak as 21 knowledgeably as I'd like, that that class of ratepayers 22 23 generates a lot less on a per-unit or per-residence 24 basis than others; and it may be that the Board in the fall or winter of 2015 should consider whether there are 25

customer cost subsidies that should be eliminated by
 imposing a greater burden of such a program if it
 continues on some classes as compared to others.

4 And then my last comments are directed toward 5 page 4 of the draft order, paragraph E, where the City 6 Attorney -- and other staff perhaps -- very helpfully 7 included a proposed nature of the findings that the Board would have to make in order to continue to turn 8 this from a pilot into an ongoing program basically. 9 And I want to suggest first of all, with regard to the 10 11 increased diversion, that the Board set a specific 12 target; and off the top of my head I'd say somewhere 13 between 30 and 50 percent, considering it will be two 14 years' experience with this program by that time over the projected Rate Year 2013 level. In other words, I 15 urge you to set a specific target. 16

Secondly, I urge you to consider a second 17 performance measure that the abandoned-materials 18 19 collection program as performed by Recology companies is 20 no higher cost per either ton collected or item collected or call made -- some workflow measure that 21 seems most appropriate to you than if the DPW carried 22 23 out the program. And you may want to consider how to adjust that in light of improved performance. 24 But I 25 hope that you'd agree that that's a sensible baseline

financially, that unless we are getting more for our 1 2 buck, we shouldn't be paying more.

And, lastly, that the report furnished by DPW 3 4 shows that Recology has met its stated response time, which has been much discussed with regard to this 5 program, each month and then some allowance for a few 6 7 months that might not make it -- no one's perfect -- but I'm going to suggest for purposes of discussion no more 8 than 15 percent of the months have a non-attainment; and 9 within that 15 percent, there's no level less than 80 10 percent of attainment of the standard for each month. 11 12

Thank you.

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MS. YEUNG: Thank you.

MS. WUERFEL: Good afternoon. My comments are 14 referable to the draft proposal prepared by the City 15 Attorney. And I'd like to identify some possible 16 inconsistencies from my point of view that you might 17 want to clarify. 18

I appreciate the fact that there are 19 20 references to the Rate Board reconvening, but it's not clear that it actually will. On Section 1.C on page 3 21 it talks about that the orders will go into effect 22 23 unless the Rate Board has convened. Then on 1.E, the next page, it talks about the Rate Board intends to 24 reconvene and then deal with these abandoned-waste 25

issues. And then on Item 3 on page 5, the very top, it
 talks about if the Rate Board reconvenes on
 December 31st, then we might also consider this special
 reserve program.

5 I'm calling to your attention the 6 essentialness of making sure that there is a 7 reconvening, because we've got a lot of things hanging on the fact that this Board gets together again. 8 And putting conditional issues doesn't make me feel like I 9 can depend on you all to get back together again. 10 It's important to have a hearing on the abandoned waste; and 11 12 it's also important to hear about the special reserve; 13 and there's nothing in here about the special reserve, 14 that if you don't reconvene how will anybody know what you think because you haven't reconvened. So I'd like 15 to just sort of tighten up the whole thing. And I 16 appreciate the fact that you don't want to commit 17 yourself, but I think it would be wise to commit 18 yourself there will be a meeting, if you only come in 19 20 and say hi and good-bye. At least we know you'll be here and the format will be set in that place. So I 21 would urge you to not make everything with conditions 22 23 that lead me to think I won't be back here to be able to address you. 24

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Also, I would like to comment on Item 3 on

page 4 having to do with the report for the special reserve fund being posted on the Website of DPW. I'm sorry, but I just don't look at the Website every day. So there's got to be more ways of communicating important data such as the report for abandoned waste and for the special reserve.

7 And I want to recommend that the Planning Department has done a stellar job in updating and 8 maintaining its list of neighborhood groups. They are 9 amenable -- I've talked to them about having group 10 access to the online list of how to reach people. 11 That 12 will go a long way to solving some of the communication 13 issues that have been addressed. So I want to urge you 14 to reach out to the Planning Department. They are friendly people and they will get to the community 15 groups, all of them in San Francisco. That will then 16 put the word out and then it's out there. It doesn't 17 18 have to just be one-stop shopping and Website. So I ask 19 that you please have a broader reach than just a single 20 posting.

Also, I'd like to make sure that on page 5, Item No. 7, it says the Rate Board urges the San Francisco Board of Supervisors to conduct a hearing. Again, I ask: What is the process? Who is calling up the Board of Supervisors? I would suggest that there is language that is amended on that point that says the
 Rate Board request the DPW director to urge the Board of
 Supervisors. Then at least we have some lineage between
 what you have asked. The onus is then on the DPW
 Director.

I'd also like to have a time frame, because, 6 7 you know, this could go on for years and this is at the bottom of the drawer. So if you could ask that the DPW 8 Director within six months of this hearing or something 9 like that communicate in writing to the clerk of the 10 Board of Supervisors to address this. So that's the 11 kind of thing procedurally. If we can see that this can 12 13 happen, then we can follow up and make sure there are no 14 glitches. Otherwise, what? Is the Rate Board supposed to be reading all of this stuff and then sending it on 15 to the Board of Supervisors? It doesn't make a lot of 16 17 sense to me.

So I think there's a lot of really good work 18 that's been done. I thank the City Attorney for putting 19 20 these issues together, but let's tighten up and make sure that there are no loose ends or wondering how does 21 anybody find out? And you've been doing so well, I want 22 23 to make sure that you conclude everything in this way. Thank you. 24 25 MS. YEUNG: Thank you.

Any other objectors?

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2 Do the Board Members have any questions for3 the participants?

Okay. So under Agenda No. VIII we'll now hear
general public comment from persons on matters within
the jurisdiction of the Board, including any
supplemental public comment in favor of the objections
filed by the objectors or in favor of the DPW Director's
position. Seeing none.

Now that we've completed presentation of all objections and presentation of all responses by the DPW Director, heard from the Ratepayer Advocate, heard and received supplemental comments from participants, and heard public comment on the presentations and related issues, those portions of the agenda, Agenda Items III through VIII are hereby closed.

The Board will now proceed to Item No. IX and X to deliberate and possibly take action on the objections to the DPW Director's Recommended Order, will approve or deny the application in whole or in part in conjunction with the ruling on the Director's Recommended Orders, and decide upon a resolution that includes the Board's orders.

24 Do Board Members have further discussion on 25 the 22 objections?

Do Board Members have further discussion or 1 2 suggested changes to the draft resolution? MR. ROSENFIELD: A couple of suggested more 3 4 technical changes in a couple of places, given some of the public comment we have heard. 5 I would suggest on page 4, Section E, we 6 7 include in kind of the purpose of the finding, I would add to the end of that clause "in a cost-effective 8 manner." That kind of gets to the concept of we do want 9 to find that Recology is not only increasing diversion 10 11 as a result of the program but doing it in a manner 12 that's cost-effective versus the current delivery model. 13 MS. YEUNG: Is that line 6? MR. ROSENFIELD: Yes, that would be 6 after 14 the -- just before the comma. 15 I would suggest at the bottom of the page 3, 16 17 on line 22, "to currently post the report on the DPW 18 Website and distribute to interested parties," which 19 gets to the concept of a proactive reach-out with the 20 report. Then, lastly, on page 6, line 3, at the end of 21 that sentence, "and that the director of Public Works 22 23 transmit this request on behalf of the Board to the clerk of the Board of Supervisors." 24 25 Those would be my suggested changes.

1	MS. YEUNG: A question to the other Board
2	Members: So in the memo from Douglas Legg dated July
3	22nd, he mentioned three different performance measures.
4	Are you comfortable with leaving it the generic
5	language, which is on page 4, line 5 and 6, where it
б	just talks about increasing diversion; or would you like
7	to specifically identify the three performance measures?
8	MR. ROSENFIELD: My own perspective is that
9	the way that the City Attorney's office has prepared the
10	draft with the inclusion of a reference to
11	cost-effectiveness is probably the right amount of
12	sufficient in terms of the level of detail that we're
13	looking for at this point.
14	We have references here. We have the official
15	record that speaks to what the benchmark and expectation
16	is. And fundamentally the benefit to ratepayers as a
17	result of the programs is most fundamentally related to
18	diversion. And to add too many others kind of loses
19	that fact. But that's just my
20	MR. CARLIN: I concur. I think the inclusion
21	of the July 22nd memo actually becomes the basis for the
22	report; and all comparisons in the July 22nd memo would
23	be part of the new report, including call volumes,
24	zones things of that nature. We collect a lot of
25	statistics; and I think that it would just be in the

, 1	nature of how we come back and report on that in a
2	cost-effective manner that I think covers the issue of
3	it should be equal or better for the service received.
4	MS. YEUNG: Thank you. Michael, did you have
5	any other changes to the resolution itself?
6	MR. CARLIN: No, I do not at this time. I
7	think those are good clarifications.
8	MS. YEUNG: So at this time the Board will now
9	consider and possibly take action on the 22 objections
10	to the DPW Director's Recommended Order.
11	Again, as we had discussed, Categories A and E
12	were discussed together. Category E (sic) included
13	Objections 1, 11, 13, 17, and 19. Objection $E = -$
14	Category E included Objections 12, 18, and 20. Category
15	I was Objection No. 21.
16	So at this time the Chair will entertain a
17	motion to deny the objections listed in categories A, E,
18	and I, except as may be addressed in the resolution as
19	modified today.
20	MR. ROSENFIELD: I would so move.
21	MR. CARLIN: I would second.
22	MS. YEUNG: Thank you. Any discussion?
23	So if we could take a vote. Aye.
24	Raise your hand.
25	MR. ROSENFIELD: Aye.

1 MR. CARLIN: Aye. 2 MS. YEUNG: It passes by unanimous vote. The next category, Category B, includes 3 4 Objections 2, 3, 7, 8, and 9. Again, if I could ask for 5 a motion to deny the objections listed in Category B, 6 except as may be addressed in the resolution as modified 7 today. MR. CARLIN: I'll move. 8 9 MR. ROSENFIELD: Second. MS. YEUNG: Any discussion? Let's take a 10 11 vote. If you could raise your hand. Aye. 12 MR. CARLIN: Ave. MR. ROSENFIELD: Aye. 13 14 MS. YEUNG: Passes by unanimous vote. Category C includes Objections 4, 5, and 6. 15 Again, the Chair will entertain a motion to deny the 16 objections listed in Category C, except as may be 17 18 addressed in the resolution as modified today. 19 MR. ROSENFIELD: So moved. 20 MR. CARLIN: Second. 21 MS. YEUNG: If I could add to bundle the rest, so Category D included Objection 10. Category F 22 23 included Objection 14. Category G included Objection 15. Category H included Objection 16. Category J 24 included Objection 22, which concludes the rest of the 25

objections. 1 Again, the Chair would entertain a motion to 2 3 deny the objections listed in Categories D, F, G, H, and 4 J, except as may be addressed in the resolution as 5 modified today. 6 MR. CARLIN: I'll move. 7 MR. ROSENFIELD: Second. MS. YEUNG: Any discussion? If we could vote 8 again, please raise your hand. Aye. 9 MR. CARLIN: 10 Ave. 11 MR. ROSENFIELD: Aye. 12 MS. YEUNG: It passes by unanimous vote. The Board will now consider and possibly take 13 action on the resolution that includes its orders. 14 Now that we have the changes as amended, City 15 Attorney, did you have any clarifications you needed? 16 MS. BLITS: I do not. 17 MS. YEUNG: So if I could --18 19 MR. ROSENFIELD: I'll move approval as 20 amended. 21 MR. CARLIN: Second. MS. YEUNG: Any discussion? If we could take 22 23 a vote. Again, raise your hand. Aye. MR. CARLIN: Aye. 24 25 MR. ROSENFIELD: Aye.

1	MS. YEUNG: So at this time the Chair will
2	entertain a motion that if you would like you can
3	authorize the Chair of the Board to sign on behalf of
4	the Board once the amendments have been typed into the
5	document.
б	MR. CARLIN: I'll so move.
7	MR. ROSENFIELD: Second.
8	MS. YEUNG: Any discussion? If we could vote.
9	Aye.
10	MR. CARLIN: Aye.
11	MR. ROSENFIELD: Aye.
12	MS. YEUNG: Thank you.
13	So that concludes our proceeding today. I
14	want to thank everyone for all of your participation. I
15	know that it took a lot of work on many people's parts.
16	So I really appreciate all the thoughtful comment and
17	hard work that went into these hearings. And I want to
18	especially thank Marie Blits for all of your help.
19	So this completes our proceeding until such
20	time as the Board reconvenes pursuant to the resolution
21	just adopted. Thank you.
22	(The hearing was adjourned at 12:59
23	p.m.)
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1	CERTIFICATE OF REPORTER
2	I, FREDDIE REPPOND, a duly authorized Shorthand
3	Reporter and licensed Notary Public, do hereby certify
4	that on the date indicated herein that the above
5	proceedings were taken down by me in stenotype and
6	thereafter transcribed into typewriting and that this
7	transcript is a true record of the said proceedings.
8	IN WITNESS WHEREOF I have hereunto set my hand on
9	this 7th day of August, 2013.
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12	FREDDIE REPPOND
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