



Meeting Date: October 8, 2026

To: Public Works Commission

Through: Carla Short, Public Works Director
Scott Anderson, Deputy Director for Project Delivery

From: Michelle Woo, Streetscape Project Manager

Subject: Powell Street Improvement Project - Contract ID No. 1000038033 - Contract Modification

Director's Recommendation: Adopt findings pursuant to the California Environmental Quality Act ("CEQA") regarding the Final Mitigated Negative Declaration issued by the Planning Department on September 17, 2010 (Case No. 2007.138E) ("FMND") and adopt a Mitigation Monitoring and Reporting Program ("MMRP") associated with the Better Streets Plan; approve a contract modification to increase the CM/GC pre-construction contingency by \$800,000 and 60 calendar days, and approve the construction phase for the Powell Street Improvement Project, for a total project budget of \$34,153,810 and a contract duration of 750 calendar days. Approval of this contract would constitute the Approval Action for the project as defined in San Francisco Administrative Code Chapter 31.

Contract Background: The Powell Street Improvement Project proposes streetscape and pedestrian enhancements along Powell Street in the Union Square district of San Francisco. The project aims to improve the pedestrian experience, enhance safety and cleanliness, and reinforce Powell Street's role as a key commercial and tourist destination.

Powell Street Improvements Project (the "Project") includes improvements to of sidewalk replacement, pedestrian improvements, roadway resurfacing, landscaping, lighting, traffic control, and all related work on Powell Street from Market Street to Geary Street in San Francisco, California (the "Project"); and

Proposed improvements along Powell Street fall into the following categories:

1. Pedestrian – Parking and traffic modifications to provide full sidewalk replacement and pedestrian bulbouts, resulting in shorter pedestrian crossing distances, and to establish no parking areas for improving visibility at intersections for all road users.
2. Transit – Updated loading zones and cable car service stops to improve safety and cable car access along project alignment.
3. Lighting – Improved lighting at Powell and Market to allow for improved safety and visibility of public right-of-way.

4. Landscaping – Upgrades and new planter features to improve public space usability.

5. Utility Work – Drainage improvements, such as catch basin installation and culvert relocation/installation as required for the roadway improvements will be completed within the project limit. Some water facilities will be relocated for the construction of concrete bulbouts.

Solicitation Process: In accordance with Section 6.68 of the San Francisco Administrative Code, Public Works conducted a Request for Qualifications and Proposals (RFQP) process to solicit proposals from interested firms to serve as the Construction Manager/ General Contractor (CM/GC) with design-assist core trade subcontractors. Public Works received proposals from four CM/GC companies. Public Works then prequalified three firms as part of the RFQP phase of the procurement. These firms were then invited to attend oral interviews and to submit cost proposals. Proposals were evaluated on both cost and non-cost criteria. Cost made up 40% of the final scores, with the non-cost criteria making up 60% of the total score. The highest-ranked responsible proposer was Clark Construction, California – LP.

Contract Details:

Contract Title:	Powell Street Improvement Project
Contract Award Amount:	\$34,153,810.00
Cost Estimate:	\$35,000,000
Contract Funding Sources:	Prop B, Prop L and Private Funds
Anticipated Project Schedule (Construction Phase):	Notice-to-Proceed: 11/5/2026 Construction Start: 12/15/2026 Construction End: 11/30/2027
Contract Duration:	240 Calendar Days (Pre-construction phase) 510 Calendar Days (Construction Phase) 750 Calendar Days (Total)
Contractor Name:	Clark Construction, California – LP.
Compliance with Chapter 14B Local Business Enterprise Ordinance:	The Contract Monitoring Division (CMD) established a Local Business Enterprise (LBE) subcontracting requirement of 20% for this contract. The contractor committed to LBE participation of 33.15% in its bid submittal, and San Francisco Public Works received CMD’s recommendation to award.
Environmental Determination (if applicable):	Better Streets Plan Final Mitigated Negative Declaration (Case No. 2007.1238E) Issued September 17, 2010 (Case No. 2007.1238E) Planning

	• Commission Motion No.18211 (adopted October 28, 2010) • Abbreviated CEQA Checklist for Better Streets Plan Improvement Projects, Powell Street Improvement Project (issued August 6, 2026)
Other Compliance:	N/A
Additional Information:	N/A
Attachments:	Attachment 1: Resolution Attachment 2: CEQA Checklist for Better Streets Plan Improvements Project Attachment 3: Better Streets Plan Final Mitigated Negative Declaration issued September 17, 2010 (Case No. 2007.1238E) Attachment 4: Planning Commission Motion 18211 (adopted October 28, 2010)

**PUBLIC WORKS COMMISSION
CITY AND COUNTY OF SAN FRANCISCO**

RESOLUTION NO. _____

WHEREAS, The work performed under the Powell Street Improvements Project consists of sidewalk replacement, pedestrian improvements, roadway resurfacing, landscaping, lighting, traffic control, and all related work on Powell Street from Market Street to Geary Street in San Francisco, California (the “Project”); and

WHEREAS, On November 3, 2025, San Francisco Public Works (“Public Works”) advertised a Request for Qualifications and Proposals (RFQ/P) for Construction Manager/General Contractors (“CM/GCs”) to provide CM/GC services contract for bids, and on December 19, 2025, Public Works received four proposals; and

WHEREAS, on January 23, 2026, Public Works invited three prequalified firms to partake in oral interviews, a component of the non-cost scoring determination in the procurement process for the CM/GC Project;

WHEREAS, Through a competitive process, Clark Construction Group – California, LP received the highest combined cost and non-cost criteria scores;

WHEREAS, The anticipated final contract amount will be \$34,153,810;

WHEREAS, The contract duration is 570 consecutive calendar days;

WHEREAS, Contract Monitoring Division (“CMD”) established a Local Business Enterprise (LBE) subcontracting participation requirement of 20% for this contract;

WHEREAS, On February 26, 2006, the Commission previously adopted Resolution No. 2026-0019 approving the selection and award of Clark Construction Group – California, LP, and authorized the Director to negotiate and execute a CM/GC Contract with Clark Construction Group – California, LP, for an amount not to exceed \$1,047,819 for pre-construction services and a contract duration of 180 consecutive calendar days to perform pre-construction services for the Project including preliminary design services, without committing the Public Works to a construction alternative; and

WHEREAS, On July 28, 2010, the Planning Department prepared and published for public review the Draft Mitigated Negative Declaration for the San Francisco Better Streets Plan (Case No. 2007.1238E or “BSP”), which included adoption of a set of citywide streetscape and pedestrian goals, objectives, policies, and design guidelines, as well as future strategies to improve the San Francisco pedestrian realm including sidewalks, crosswalks, and portions of the roadway and the Draft Mitigated Negative Declaration for the BSP was available for public comment; and

WHEREAS, On September 17, 2010, the Planning Department adopted the Final Mitigated Negative Declaration (“FMND”) pursuant to the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.) (“CEQA”) and determined that, with the adoption of the mitigation measures contained in the Mitigation Monitoring and Reporting Program associated with the BSP (“MMRP”), there is no substantial evidence that the BSP would have a significant effect on the environment based on Sections 15064 (Determining Significant Effect), 15065 (Mandatory Findings of Significance), and 15070 (Decision to Prepare a Negative Declaration) of the CEQA Guidelines (14 California Code of Regulations Sections 1500 et seq.) and the reasons documented in the FMND; and

WHEREAS, On October 28, 2010, the Planning Commission, in Resolution No. 18211 (“Planning Commission Resolution”), adopted findings under CEQA, the CEQA Guidelines, and Chapter 31 of the Administrative Code (“CEQA Findings”), and adopted the MMRP; and WHEREAS, On August 6, 2026, the Planning Department issued a determination concluding that the Project is within the scope of the FMND and would not require the preparation of a subsequent negative declaration under CEQA Guidelines Sections 15162 and 15168, provided that the applicable mitigation measures contained in the MMRP are implemented; ; now, therefore, be it

RESOLVED, That this Commission finds that with the adoption of the applicable mitigation measures contained in the MMRP, the work to be performed under this contract (including the construction of the Project) would not cause new significant impacts or a substantial increase in the severity of impacts identified and analyzed in the FMND, No changes have occurred in the BSP since the adoption of the FMND that would cause new significant impacts or a substantial increase in the severity of impacts identified and analyzed in the FMND, and no new information has emerged that would materially change the analysis or conclusions set forth in the FMND; and that the actions approved herein would not necessitate implementation of additional or considerably different mitigation measures than those identified in the FMND; and be it

FURTHER RESOLVED, That in compliance with Chapter 31 of the San Francisco Administrative Code, this Commission adopts as its own the CEQA Findings, the MMRP, and the Planning Department's determination in the CEQA Determination that there is no substantial evidence that the performed under this contract could have a significant effect on the environment; and be it

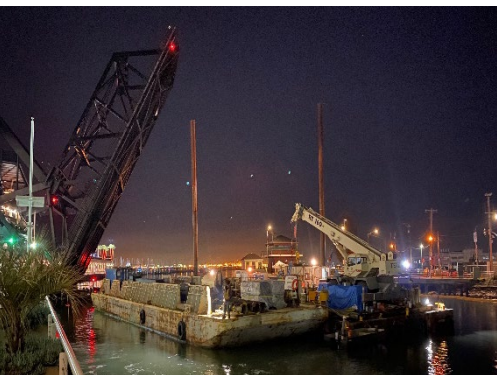
FURTHER RESOLVED, That this Commission approves an increase of up to \$800,000 and 60 calendar days to the pre-construction services phase of the Project for a total pre-construction phase amount of \$1,847,819 and 240 calendar days, with Clark Construction Group – California, LP, and be it

FURTHER RESOLVED, That this Commission hereby approves the Project; and be it

FURTHER RESOLVED, That this Commission hereby approves the construction phase of the CM/GC Contract with Clark Construction Group – California, LP, and authorizes the Director to negotiate and execute or make modifications to a CM/GC Contract with Clark Construction Group – California, LP, to include an amount not to exceed \$32,305,991 for construction services and a contract duration of 510 consecutive calendar days to perform construction services for the Project for a total not-to exceed amount of \$34,153,810 and a total contract duration of 750 calendar days for the CM/GC Contract for the Project.

I hereby certify that the foregoing resolution was adopted by the Public Works Commission at its meeting of _____.

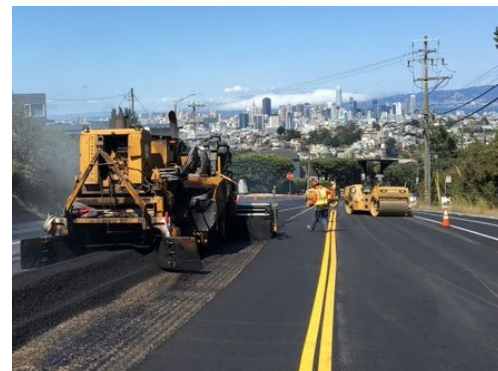
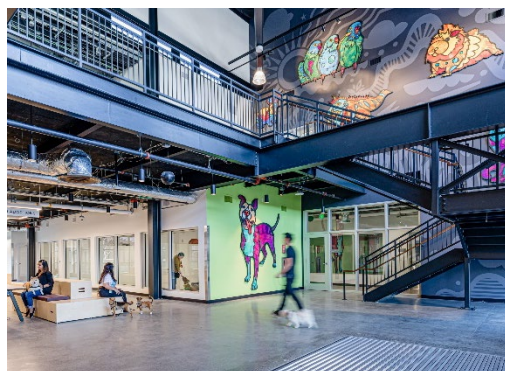
Commission Affairs Manager
Public Works Commission



October 8, 2026

Powell Street Improvement Project

Michelle Woo
Project Manager



Commission Action Request

Recommend Commission:

Approve a Contract Modification to Increase the Pre-Construction Contingency by \$800,000 and 60 calendar days

And Recommend Commission:

**Approve Construction Phase of San Francisco Public Works Construction Contract:
Construction Manager/General Contractor (CM/GC) - Powell Street Improvement Project**

Amount:

Contract Total : \$34,153,810*

(including \$1,847,819 for Preconstruction Services and \$32,305,991 for Construction Services)

****Previously Approved at Feb. 26, 2026, Commission Meeting***

Construction Duration:

Total Contract Duration : 750 calendar days

(Including 240 calendar days for Preconstruction Services and 510 calendar days for Construction Services)

Contractor:

Clark Construction Group – California, LP

Reason:

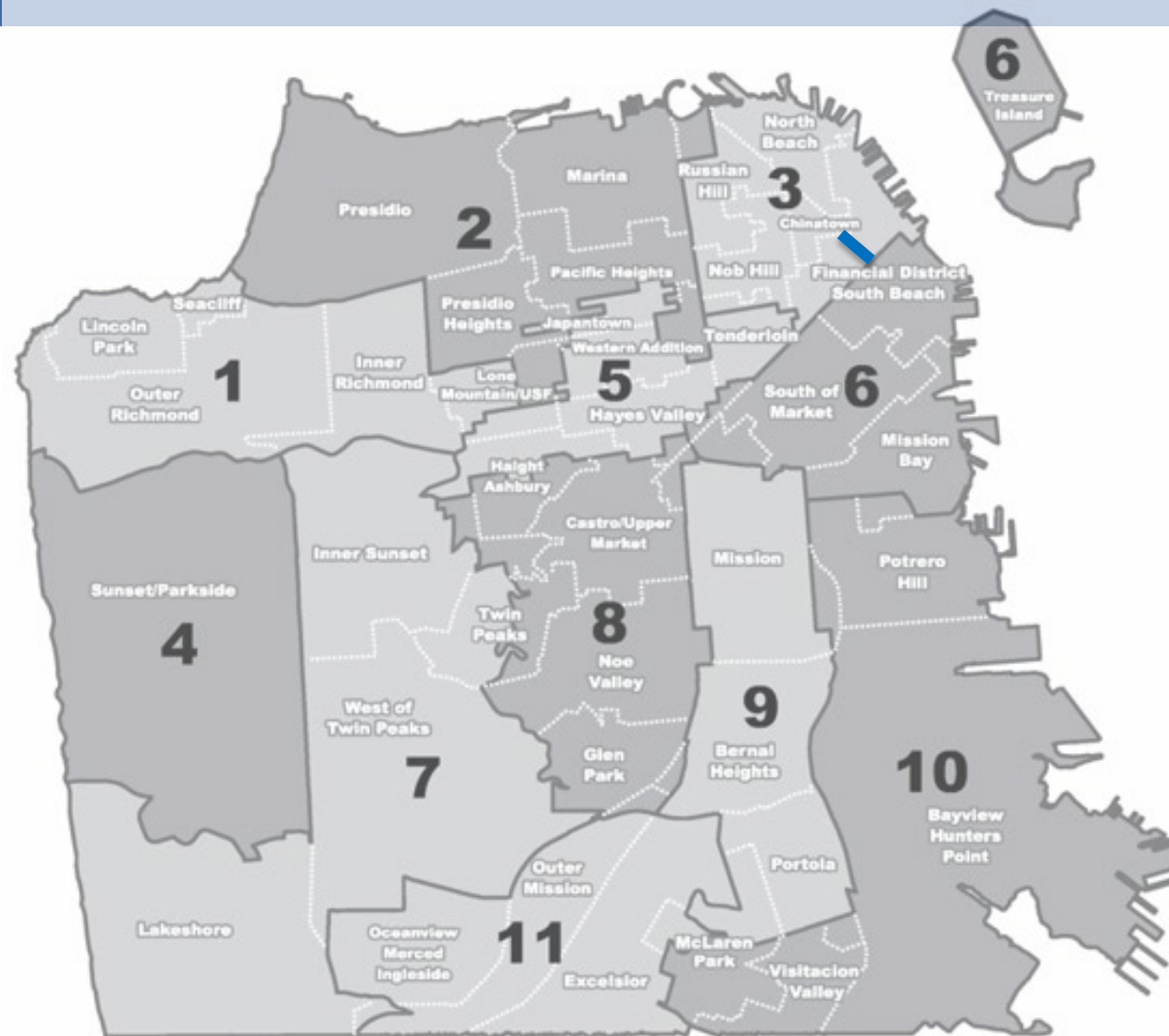
CM/GC to perform Construction Services

Project Location

Project Limits

Powell Street from Market to Geary streets

District 3



Project Timeline



- 2023 - 2024: Planning Phase
- 2024 - 2026: Design Phase
- 2026 - 2027: Construction Phase



Field Operations



Project Safety Improvements

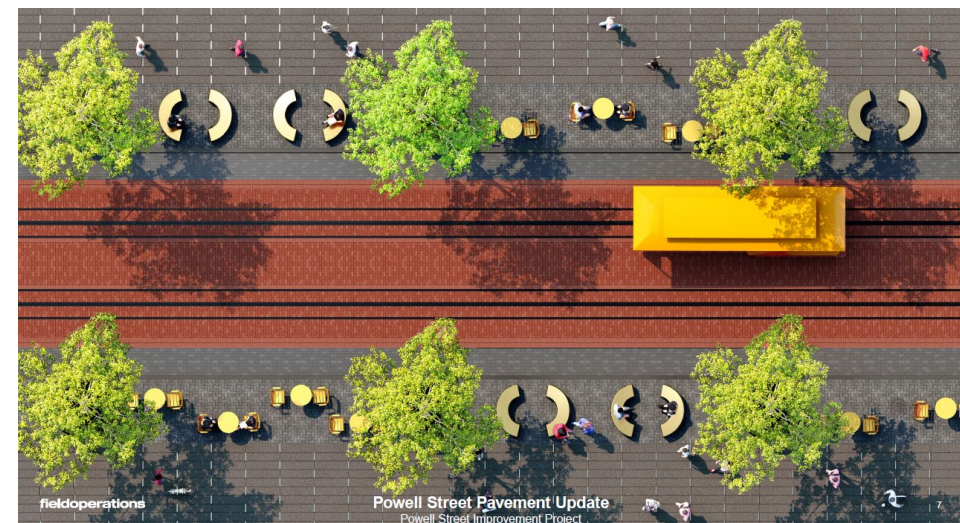
SIDEWALK REPLACEMENT – Full sidewalk and curb replacement

BULB-OUTS – Sidewalk extensions to minimize pedestrian crossing distances

LIGHTING – New Golden Lantern lighting feature with new service connections

LANDSCAPING / SITE FURNISHINGS – Improved pedestrian and public spaces

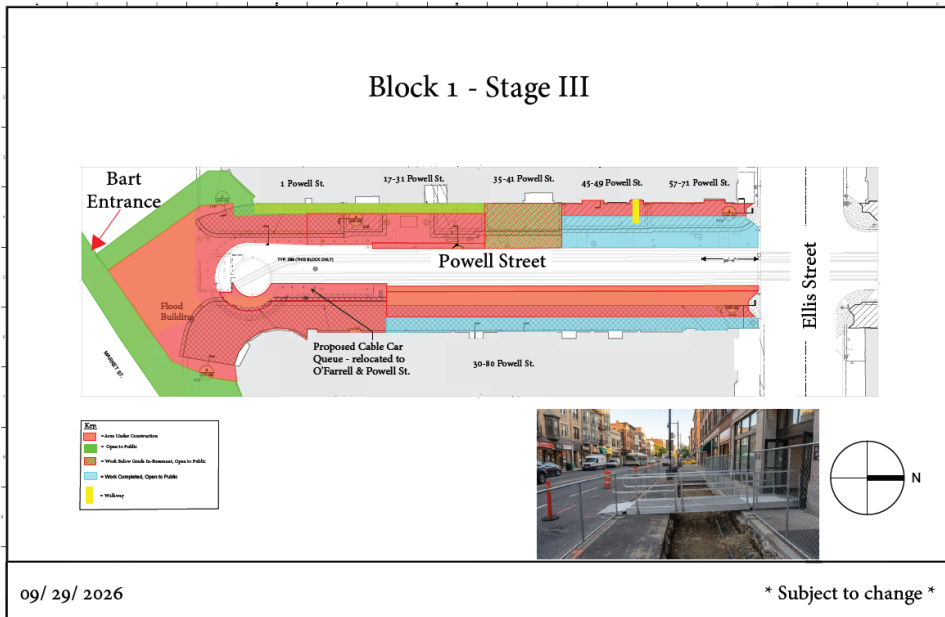
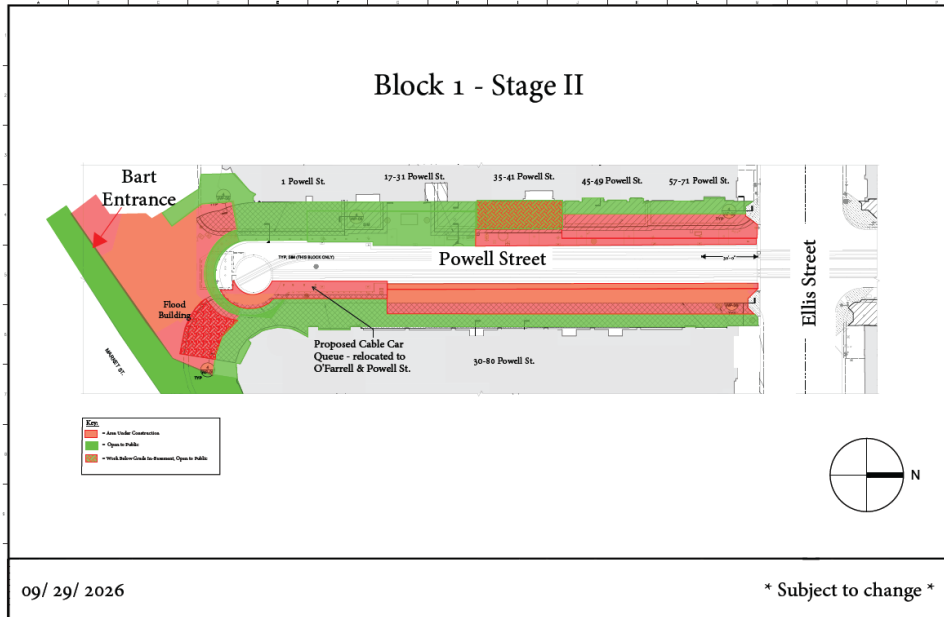
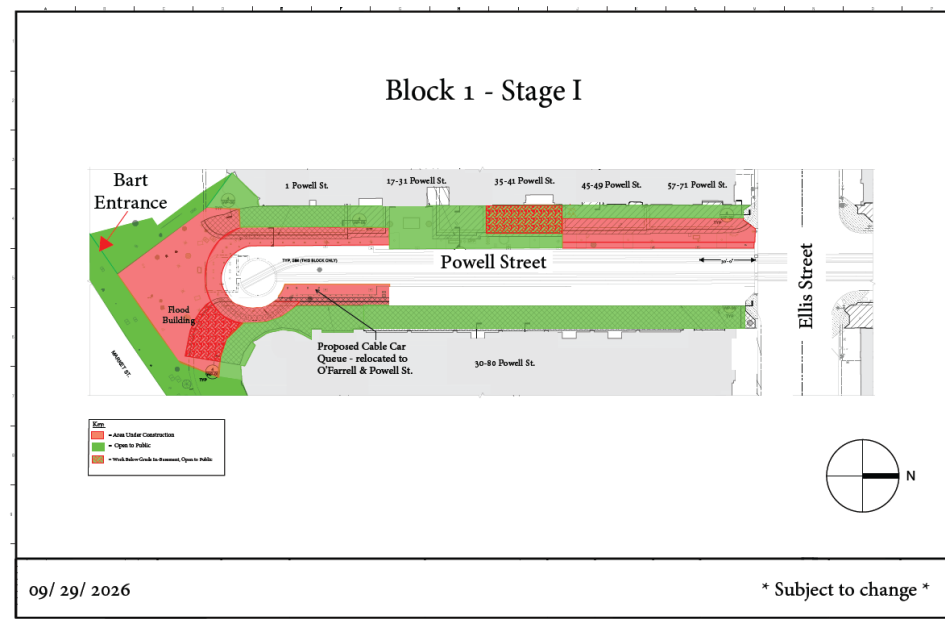
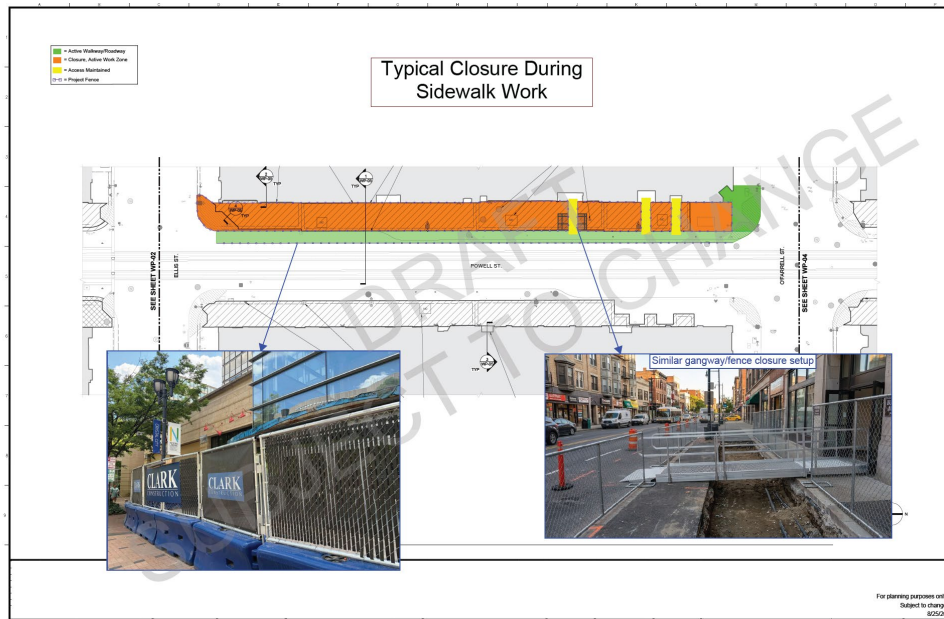
LOADING / CABLE CAR SERVICE STOPS – Updated colored curb management





POWELL STREET IMPROVEMENT PROJECT INITIAL PHASING PLAN







Field Operations

Commission Action Request

Recommend Commission:

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Reason:

CM/GC to perform Construction Services



QUESTIONS