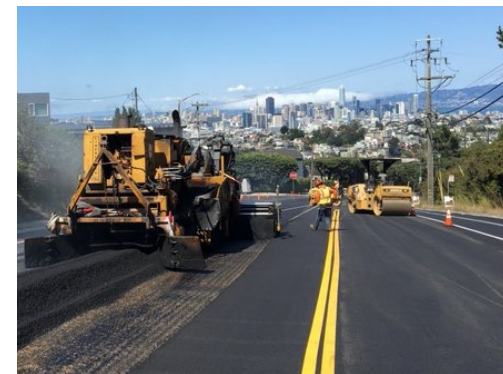
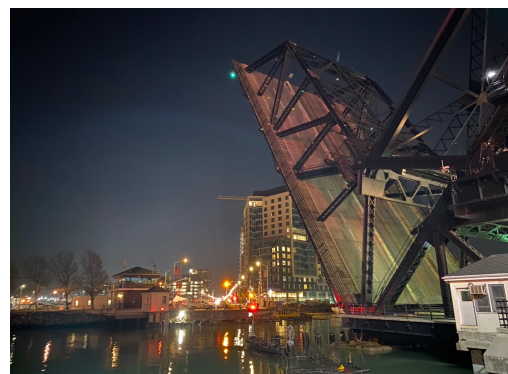


August 19, 2022

# Commission Meeting

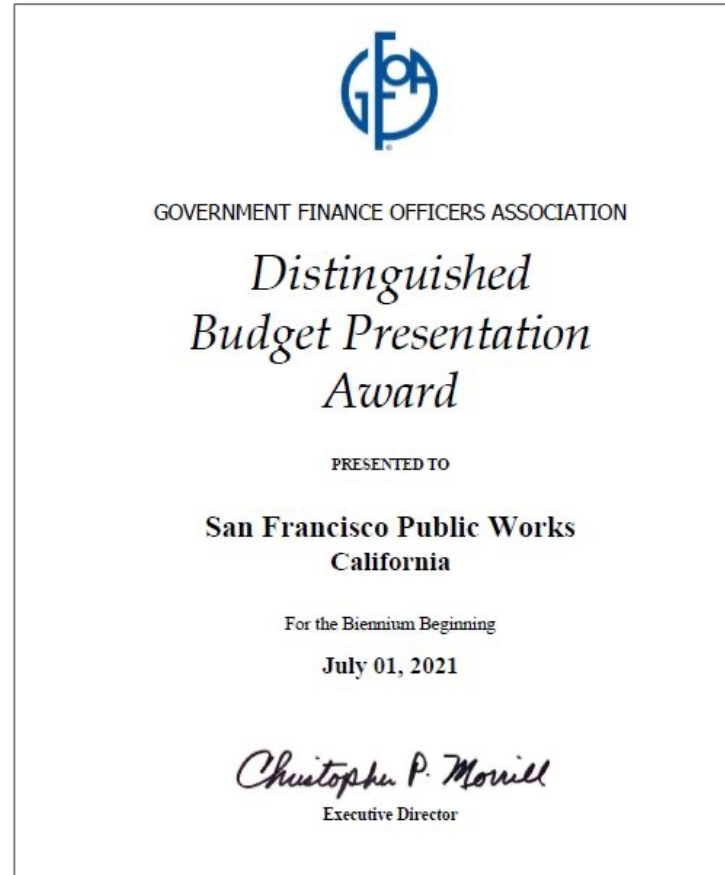
Devin Macaulay  
Budget Manager



# Finance – Budgeting and Capital Planning Section

Oversees budget preparation; capital planning, analysis, and reporting; grants research and administration.

- **Operating Budget**
- **Capital Budget**
- **Budget Monitoring**
- **Indirect Cost Plan**



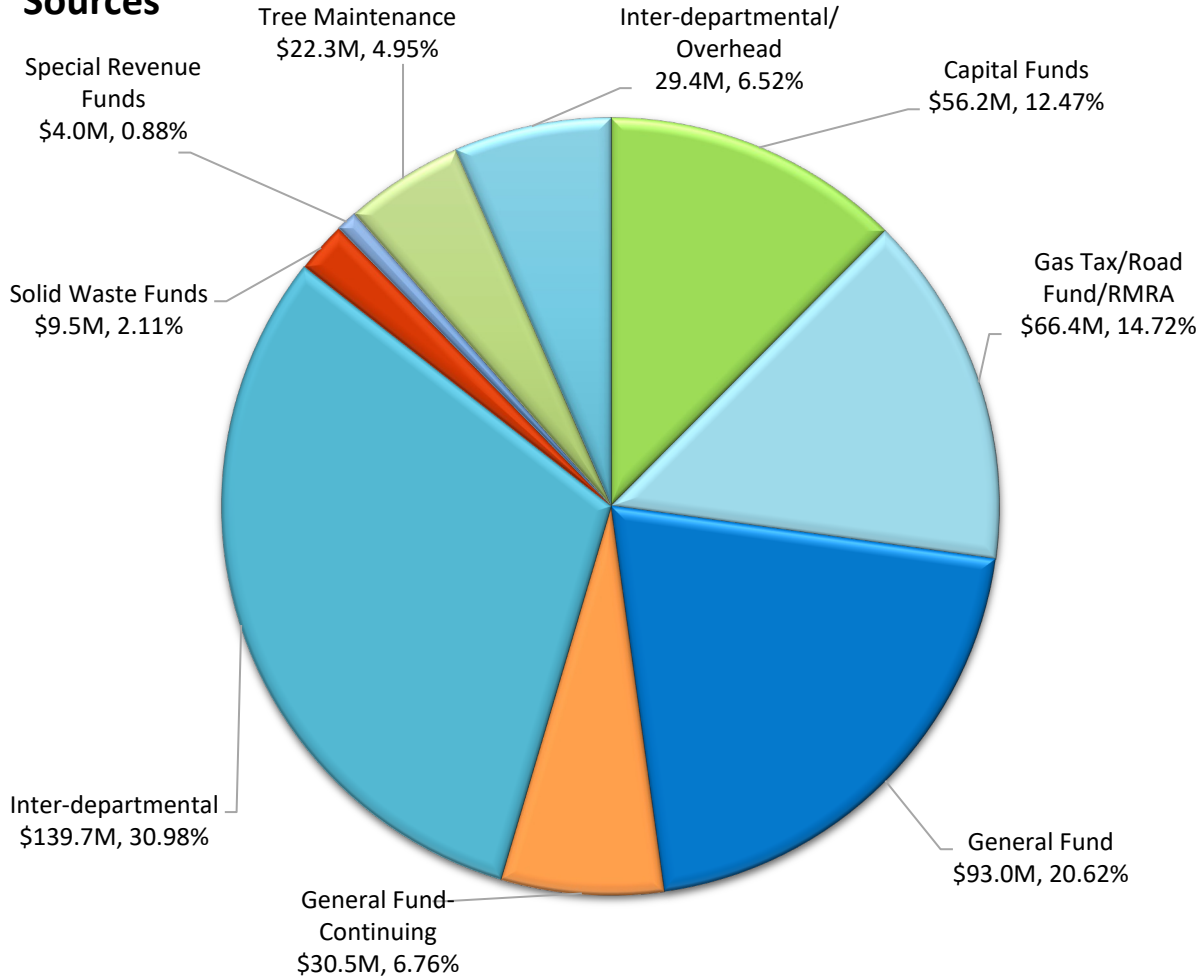
# Budget Snapshot by Bureau (All Funds)

Bureau \$ in millions	Approved Budget	Budget	\$ Change	Budget	\$ Change
	FY 2021-22	FY 2022-23	FY2022-23	FY 2023-24	FY 2023-24
<b>Public Works</b>					
General Administration	\$1.2	\$23.0	\$21.8	\$25.7	\$2.7
Building Design and Construction	\$20.7	\$29.6	\$8.9	\$32.8	\$3.2
Infrastructure Design and Construction	\$106.2	\$145.5	\$39.3	\$103.8	(\$41.7)
Street-use & Mapping	\$28.4	\$32.6	\$4.2	\$34.2	\$1.6
Public Works Commission	–	\$0.4	\$0.4	\$0.4	–
Operations	\$201.0	\$54.1	(146.9)	\$2.5	(\$51.6)
<b>Public Works Total</b>	<b>\$357.5</b>	<b>\$285.3</b>	<b>(\$72.2)</b>	<b>\$199.4</b>	<b>(\$85.8)</b>
<b>Sanitation and Streets</b>					
Sanitation and Streets	-	\$165.7	\$165.7	\$218.4	\$52.7
<b>Sanitation and Streets Total</b>	<b>-</b>	<b>\$165.7</b>	<b>\$165.7</b>	<b>\$218.4</b>	<b>\$55.5</b>
<b>Grand Total</b>	<b>\$357.5</b>	<b>\$451.0</b>	<b>\$93.5</b>	<b>\$417.8</b>	<b>(\$33.1)</b>

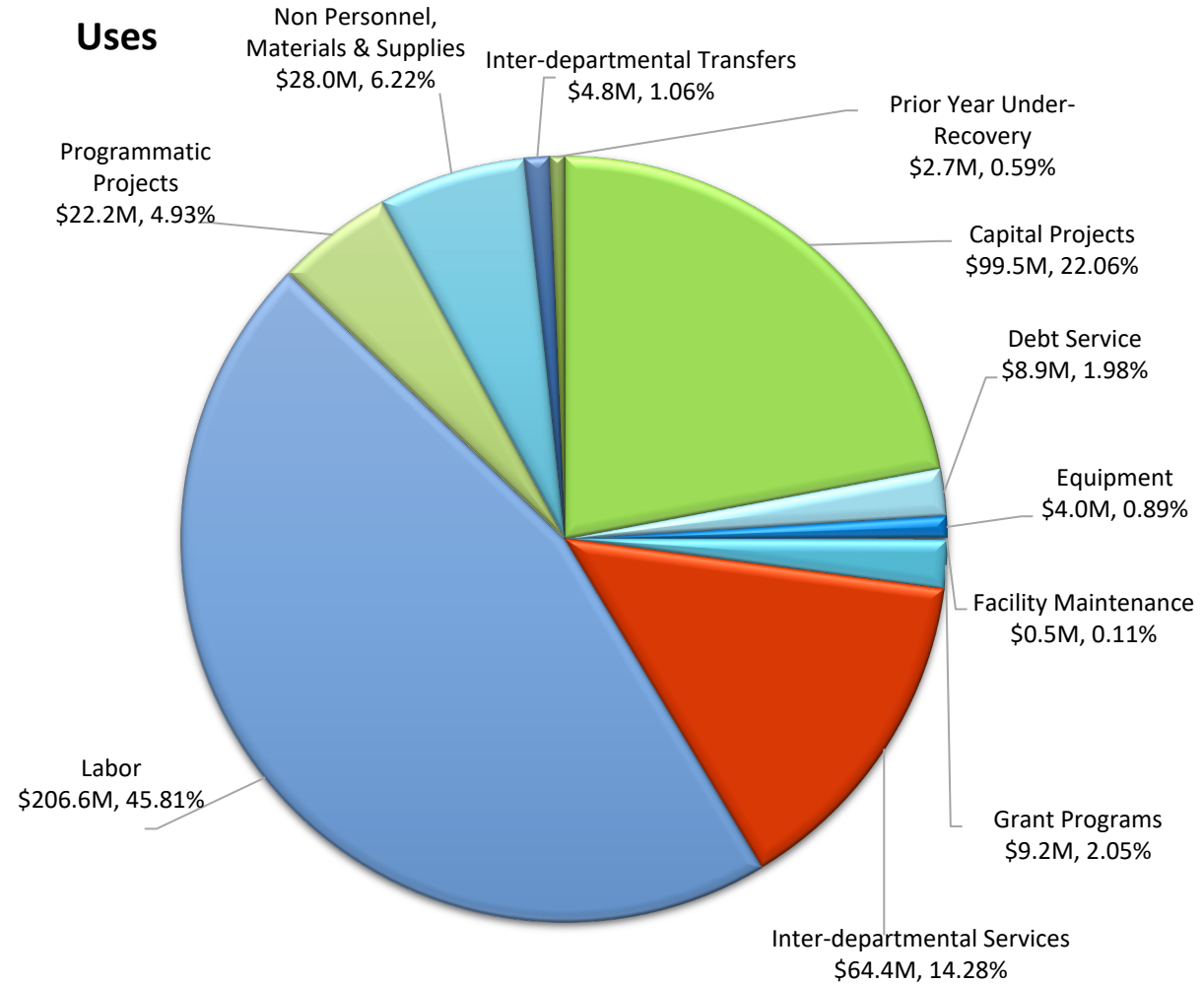


# Sources & Uses FY 2022-23 – All Funds

## Sources



## Uses



# Full-Time Equivalent Positions (FTEs) by Division (All Funds)

Division/Bureau	FY 2022-2023				
	Operating Positions (A)	Project Positions (B)	Total Authorized Positions (C=A+B)	Attrition (D)	Total Funded and Project Positions (E=C+D)
<b>Public Works</b>					
Infrastructure Design and Construction	53.30	346.79	400.09	(5.48)	394.61
Building Design and Construction	46.22	239.95	286.17	(10.16)	276.01
General Administration	208.70	5.00	213.70	(25.00)	188.70
Street-use and Mapping	114.66	6.00	120.66	(6.24)	114.42
Public Works Commission	6.90	–	6.90	–	6.90
<b>Public Works Total</b>	<b>429.77</b>	<b>597.74</b>	<b>1,027.51</b>	<b>(46.88)</b>	<b>980.63</b>
<b>Sanitation and Streets</b>					
Sanitation and Streets	791.94	40.25	832.19	(46.94)	785.25
<b>Sanitation and Streets Total</b>	<b>791.94</b>	<b>40.25</b>	<b>832.19</b>	<b>(46.94)</b>	<b>785.25</b>
<b>Grand Total</b>	<b>1,221.71</b>	<b>637.99</b>	<b>1,859.70</b>	<b>(93.82)</b>	<b>1,765.89</b>



# Positions and Vacancies

## Vacancies

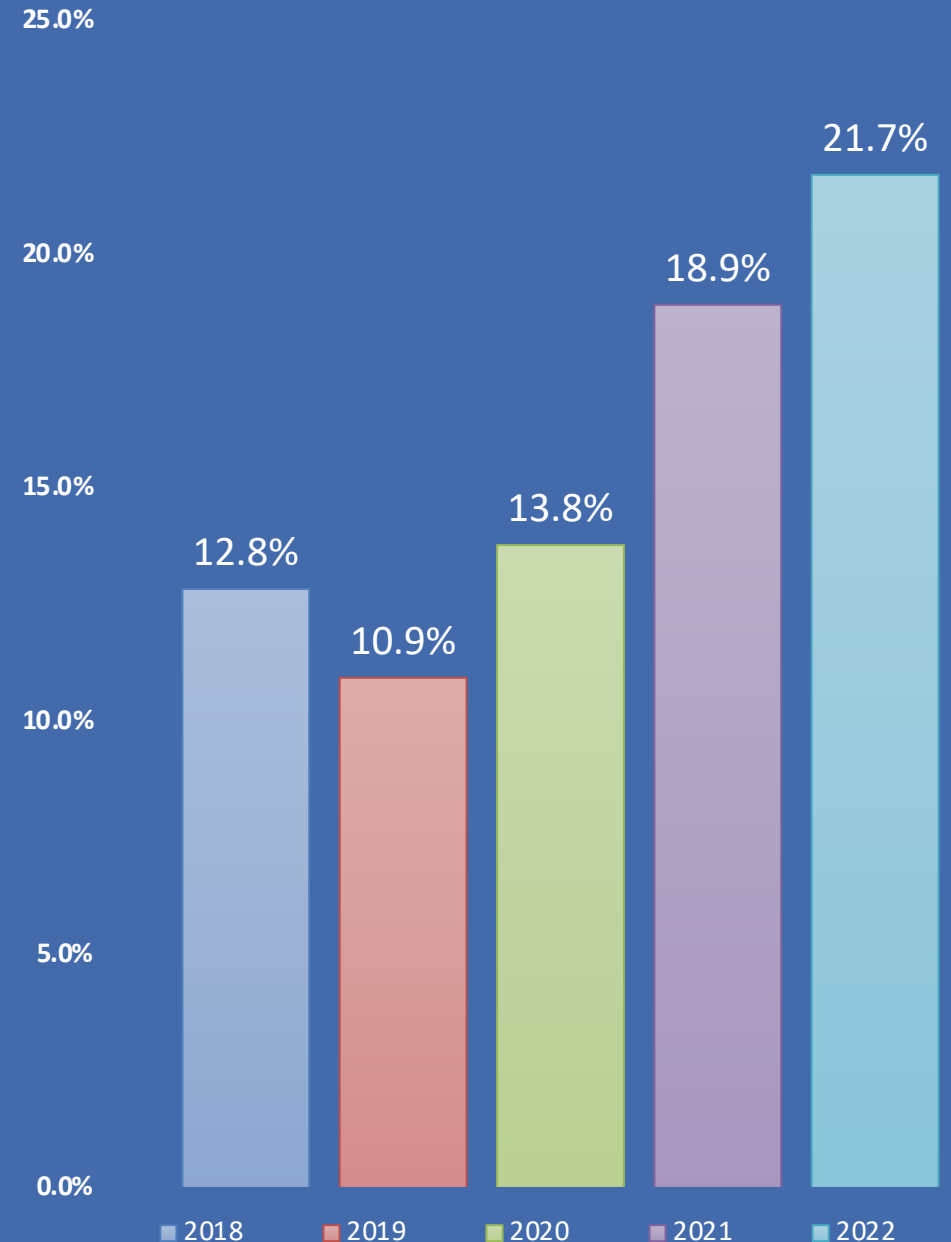
- Vacancies are currently at an all-time high of 21.7%
- Pre-pandemic vacancies were 10.9%

## Salary Savings

- Vacancies will save more than \$11 million in FY23
- 636 positions project based, not filled until needed

## Corrective Actions

- Budget includes new Public Works Human Resources Section
- Aggressive Hiring Plan for Public Works HR staff



# Public Works Budget – Capital Programs

Bureau	Approved Budget	Budget	\$ Change	Budget	\$ Change
\$ in millions	FY 2021-22	FY 2022-23	FY 2022-23	FY 2023-24	FY 2023-24
<b>Public Works</b>					
Street Resurfacing	\$35.1	\$71.2	\$36.1	\$42.5	(\$28.7)
Critical Enhancements and Discrete Projects	\$8.4	\$8.8	\$0.4	-	(\$8.8)
Curb Ramp Program	\$4.5	\$6.5	\$2.0	\$4.3	(\$2.2)
Facility Renewal	\$0.8	\$1.3	\$0.5	\$0.5	(\$0.8)
Right-of-Way Renewal	\$4.2	\$4.4	\$0.2	\$6.9	\$2.5
Tree Establishment	\$3.0	-	(\$3.0)	-	-
Routine Maintenance	\$1.7	\$0.50	(\$1.2)	-	(\$0.5)
	<b>\$57.7</b>	<b>\$92.70</b>	<b>35.0</b>	<b>54.2</b>	<b>(\$38.5)</b>
<b>Sanitation and Streets</b>					
Capital Programs	-	\$6.8	\$6.8	\$2.2	(\$4.6)
<b>Sanitation and Streets Total</b>	<b>-</b>	<b>\$6.8</b>	<b>\$6.8</b>	<b>\$2.2</b>	<b>(\$4.6)</b>
<b>Grand Total</b>	<b>\$ 57.7</b>	<b>\$ 99.5</b>	<b>\$ 41.8</b>	<b>\$ 56.4</b>	<b>\$ (43.1)</b>



# Capital Programs



## Street Resurfacing / Paving Program

- On track to resurface FY21-22 goal of 500 blocks.
- Current citywide Pavement Condition Index score is 74.
- No General Fund support in FY23-24. FY22-23 goal is to resurface 500 blocks with funding support from \$30 million in Certificates of Participation (COPs) and an estimated \$41.2 million from other sources.



## Curb Ramp Program

- \$3.5 million in General Fund for 100 curb ramp repair and expansion projects
- \$3 million in COPs for curb ramps with subsidewalk basements.



## Right-of-Way Renewal

- General Fund allocation for pothole repairs, sidewalk repair, and street structure and plaza inspection and repair

## Other Projects

- \$5 million for Innes Avenue improvements
- \$2.4 million for street tree planting and establishment
- \$2.1 million for Sunset Boulevard recycled water project
- \$2 million for Buchanan Mall improvements and upgrades



# Other Capital Funding – Public Works

## Public Works provides capital project services for departments citywide

- In FY 2021-2022, approximately **\$303 million** in funding from other City departments spent by Public Works
- **\$68 million** from SFPUC with 40 different funding sources
- **\$42 million** from the SFMTA with 22 different funding sources
- **\$54 million** in ESER bonds
- Other departments – Public Health, Rec Park, Library, Port, OCII,
- Citywide funding sources – Community Facilities Districts, infrastructure-related impact fees



\* All sources, including General Fund, COPs, RMRA and other sources.

# Indirect Cost Plan Components

For Public Works, there are three components of the Indirect Cost Plan

## PAID TIME OFF (PTO)

**Accrues the cost of paid time off as it is earned and set aside for current and future use**

- The budget for projected time off for all Public Works employees is moved annually from their division/bureau into the paid time off fund.
- All employee costs related to paid time off are posted in the PTO Fund.
- Costs are allocated to all funding sources

## BUREAU OVERHEAD (INDIRECT)

**Unique budgets for indirect expenses. As employees work, the indirect costs are assessed.**

- Management positions
- Rent and facilities costs
- Materials/supplies
- Copier rentals
- Other equipment
- Work orders

## DEPARTMENT OVERHEAD (INDIRECT)

**This is the budget for department-level indirect costs. As direct employees work, the indirect costs are assessed.**

- Director's Office
- Communications & Public Affairs
- All Deputy Directors
- Fleet, Storeroom
- Finance (Budget & Accounting)
- Contract Administration
- Materials Procurement
- Information Technology
- Performance Management
- Materials/supplies
- Office rent (49SVN)
- City Administrator work order for HR, Safety and Training (Q1 only)
- Other work orders (Workers Compensation, City Attorney)

# Department Initiatives and Enhancements

Initiative <i>\$ in millions</i>	Initiative Description	FY 2022-23 Budget	FY 2023-24 Budget
<b>Cleaning Expansion</b>	Additional funding to expand Public Works' regular cleaning operations; includes 9 new positions & 55 new temporary positions	<b>\$5.4</b>	<b>\$4.8</b>
<b>Street Inspection &amp; Enforcement</b>	Expanded enforcement and inspection of Shared Spaces and illegal vending; includes 8 new positions	<b>\$1.7</b>	<b>\$2.2</b>
<b>SoMa Tree Nursery</b>	Staffing to manage new SoMa Tree Nursery; includes 1 new position	<b>\$0.3</b>	<b>\$0.4</b>
<b>Median Maintenance</b>	Staff for a new nighttime median maintenance crew; includes 6 new positions	<b>\$1.2</b>	<b>\$1.5</b>
<b>Project Delivery Staff</b>	3 new project-funded positions for Homeless & Housing; 1 new position for Better Market Street; 2 new positions for ESER 2020 program	-	-
<b>Graffiti Abatement Pilot</b>	Pilot program to abate graffiti from private property	<b>\$2.0</b>	<b>\$2.0</b>
<b>Other Addbacks</b>	Other dedicated Board of Supervisor projects include funding for the Pit Stop program, Sunset Boulevard greenway, and sweeping in the District 7 commercial corridor	<b>\$2.2</b>	<b>\$1.0</b>
<b>Total</b>		<b>\$12.8</b>	<b>\$11.9</b>





**Questions?**