



Meeting Date: March 27, 2025

To: Public Works Commission

Through: Carla Short, Public Works Director
Alaric Degrafinried, Acting Deputy Director of Project Delivery
Magdalena Ryor, Bureau Manager, Bureau of Project Management

From: Scott Moran, Project Manager

Subject: San Francisco Fire Department Division of Training Construction Manager/General Contractor – Contract Award

Director’s Recommendation: Award the San Francisco Fire Department Division of Training (SFFD DOT) Construction Manager/General Contractor (CM/GC) Contract to Swinerton Builders in the amount of \$134,989,000, plus a \$13,498,900 contingency, and a contract duration of 1,255 consecutive calendar days to perform pre-construction services and construction services, subject to the limitation that Swinerton Builders would be authorized to perform only pre-construction services, for an amount not to exceed \$275,000 for a duration of up to 195 consecutive calendar days, until the completion of the environmental review process pursuant to the California Environmental Quality Act (CEQA). After the completion of CEQA review, staff will return to this Commission for the Commission to consider approval of the project and request authorization to proceed with construction services and other expenditures under the CM/GC Contract for an amount not to exceed \$134,714,000. Under the CM/GC Contract, the Department of Public Works reserves certain rights including to modify the project to mitigate any significant environmental impacts or terminate the contract if the Public Works Commission elects not to proceed with the project based on information generated by the environmental review process.

Contract Background: The San Francisco Fire Department (SFFD) is consolidating, replacing, and relocating its current training facilities at Treasure Island and 2310 Folsom Street, San Francisco, to a new state-of-the-art, 8-acre site at 1200-1298 Carroll Avenue in the Hunters Point/Bayview neighborhood. Plans are underway to close the old training facility on Treasure Island to make way for a development project. Beyond the pending closure and physical size limitations, there have been changes in industry standards, best practices, and state and federal training mandates; the current facilities do not adequately address the training needs of the department. The Fire Department's other, smaller training facility in the Mission District cannot serve the department's training needs on its own.

The purpose of the new San Francisco Fire Department Division of Training (SFFD DOT) facility is to improve operational efficiency, provide an upgraded training campus for firefighters and emergency medical technicians and meet the evolving needs of first responders in a 21st-century urban environment. The new SFFD DOT will provide live-fire and simulation training structures, classrooms, emergency medical service training facilities, and onsite fire apparatus

training to meet the unique fire and emergency medical response needs of the City of San Francisco.

The new SFFD DOT may have approximately 12 primary buildings, totaling approximately 147,531 gross square feet comprised of 58,432 square feet of occupied buildings (offices, classrooms, training, and support buildings), 53,134 square feet of unoccupied training structures (simulated buildings for fire and rescue training), and 4,132 square feet campus shared spaces.

The administration/classroom building will be considered an essential services building to serve as a backup Fire Department Operation Center (FDOC) in the event of a City-wide emergency. The building’s structure, envelope, mechanical, electrical, plumbing, security, and data/telecommunications systems will be designed for immediate occupancy following a major earthquake. Selection of materials and systems will emphasize energy efficiency, low maintenance, and long-term life cycle cost value.

To comply with the California Environmental Quality Act (CEQA), the potential environmental impacts of an earlier version of the project were evaluated through a Final Mitigated Negative Declaration (FMND) that was issued on December 30, 2021 (Case No. 2021-004847ENV) A CEQA addendum is currently in process to evaluate the potential environmental impacts of an updated version of the project that includes details and analysis based on conceptual designs developed after the issuance of the FMND and updated data relative to the revised smoke emissions projections associated with live-fire exercises.

Solicitation Process: In accordance with Section 6.68 of the San Francisco Administrative Code, Public Works conducted a combined Request for Qualifications and Request for Proposals (RFPQ) process to solicit proposals from interested firms to serve as the Construction Manager/General Contractor (CM/GC) on the project. Public Works prequalified three of the highest-ranking firms based on non-cost criteria and then invited these firms to attend oral interviews. Proposals were evaluated on both cost and non-cost criteria. Cost made up 50% of the final scores and non-cost criteria made up the other 50% of the total score. The highest-ranked responsible proposer was Swinerton Builders.

Contract Details:

Contract Title:	SFFD Division of Training CM/GC Services (Preconstruction Services)
Contract Award Amount:	\$134,989,000 <ul style="list-style-type: none"> • Pre-Construction Services: \$275,000 • Construction and Other Services: \$134,714,000
Cost Estimate:	\$145,000,000
Contract Funding Sources:	Earthquake Safety and Emergency Response Bond 2020 (ESER)
Anticipated Project Schedule:	<ul style="list-style-type: none"> • Notice to Proceed for Pre-Construction: April 7, 2025

	<ul style="list-style-type: none"> • Seek Commission's Project Approval Following CEQA Addendum: Anticipated in late Spring 2025 • Notice to Proceed for construction: October 2025 • Substantial Completion: May 2028 • Final Construction Completion: August 2028
Contract Duration:	1,255 calendar days
Contractor Name:	Swinerton Builders
Compliance with Chapter 14B Local Business Enterprise Ordinance:	The Contract Monitoring Division (CMD) established a Local Business Enterprise (LBE) subcontracting requirement of 20% (10% Micro-LBE and 10% Small-LBE) for this contract.
Environmental Determination (if applicable):	<ol style="list-style-type: none"> 1. CEQA FMND received December 30, 2021(Case No. 2021-004847ENV) 2. CEQA Addendum in process (target completion spring 2025) 3. This Commission will not consider approving the start of construction services unless and until CEQA Addendum is complete, the final completion of Public Works’ QA/QC process, and this Commission has reviewed and considered the environmental review, adopted any required CEQA findings and any modifications to the Mitigation Monitoring and Reporting Program, and approved the project.
Other Compliance:	Equal Benefits Ordinance Compliant Project Labor Agreement
Additional Information:	N/A
Attachments:	Attachment 1: CMD Award Memo Attachment 2: RFQP Selection Results Notification

**PUBLIC WORKS COMMISSION
CITY AND COUNTY OF SAN FRANCISCO**

RESOLUTION NO. _____

WHEREAS, On December 30, 2021, the Planning Department issued that certain Final Mitigated Negative Declaration (Case No. 2021-004847ENV) prepared according to the California Environmental Quality Act (“CEQA”) for a proposed San Francisco Fire Department fire training facility comprised of buildings and spaces used for live-fire training, classroom training, equipment training, and emergency medical services training, which facility is intended to replace the Fire Department’s training facilities currently located at 19th and Folsom Streets and on Treasure Island; and

WHEREAS, The Planning Department is in the process of preparing a CEQA addendum to evaluate the potential environmental impacts of an updated version of the project that includes details and analysis based on conceptual designs developed after the issuance of the FMND and updated data relative to the revised smoke emissions projections associated with live-fire exercises; and

WHEREAS, On November 25, 2024, San Francisco Public Works (“Public Works”) advertised a Request for Qualifications and Proposals (“RFQP”) for Construction Manager/General Contractor (“CM/GC”) Services on the San Francisco Fire Department (“SFFD”) Division of Training Project (“Project”); and

WHEREAS, On January 14, 2025, Public Works received five qualified responses to the RFQP for CM/GC Services on the Project; and

WHEREAS, On February 7, 2025, Public Works notified three firms as being the highest-ranked qualified proposers based on scoring from written, non-cost criteria by the RFQP evaluation panelists and were invited for in-person oral interviews; and

WHEREAS, Through a competitive process, Swinerton Buildings received the highest combined cost- and non-cost criteria scores; and

WHEREAS, The CM/GC Contract amount will be for an amount not to exceed \$275,000 for pre-construction services including constructability reviews, estimating to confirm if designs can be built within the established budget, recommendations on alternate construction strategies and/or phasing of work, and an amount not to exceed \$134,714,000 for construction services and other expenditures, for a total Contract amount not to exceed \$134,989,000, plus a \$13,498,900 contingency; and

WHEREAS, Following the completion of the CEQA addendum, the Department will make any changes to the project concept based on the completed environmental review; and

WHEREAS, Environmental review pursuant to CEQA is still pending as the project is still being designed, and no construction services will be authorized until the environmental review is complete and this Commission has reviewed and considered the environmental review, adopted any required CEQA findings and a Mitigation and Monitoring Reporting Program, and approves the project; and

WHEREAS, Following the completion of environmental review under CEQA and the Department's applicable Quality Assurance and Quality Control procedures for CM/CG contracts, the Department will seek the Commission's approval for the authorization of construction services and other expenditures in an amount not to exceed \$134,714,000 plus a \$13,471,400 contingency; and,

WHEREAS, The duration of the CM/GC Contract now before the Commission is 1,255 consecutive calendar days including 195 consecutive calendar days for the performance of pre-construction services; and,

WHEREAS, Contract Monitoring Division established a Local Business Enterprise ("LBE") subcontractor participation requirement of 20% (10% Micro-LBE and 10% Small-LBE) for this contract; now, therefore, be it

RESOLVED, That this Commission hereby approves the selection of Swinerton Builders, awards the CM/GC Contract for the SFFD Division of Training Project to Swinerton Builders, and authorizes the Director to negotiate and execute a CM/GC Contract with Swinerton Builders for an amount not to exceed \$275,000 for pre-construction services and a contract duration of 195 consecutive calendar days to perform preconstruction services for the Project, to perform specified preparatory activities, including cost estimation, constructability reviews, non-intrusive site investigations, subcontractor pre-qualification, and preliminary design services, without committing the department to a construction alternative; and be it

FURTHER RESOLVED, That if the Commission approves the Project following the completion of environmental review under CEQA, for an amount not to exceed \$134,714,000 for construction services and other expenditures under the CM/CG Contract, for a total contract amount of up to \$134,989,000, plus a \$13,498,900 contingency, and a contract duration of 1,255 consecutive calendar days, to perform preconstruction services and construction services for the Project; and be it

FURTHER RESOLVED, That the Director is authorized to issue a Notice to Proceed ("NTP") for pre-construction services and is directed to return to the Commission to seek authorization to issue an NTP for construction services in an amount not to exceed \$134,714,000, following completion of environmental review under CEQA. After review and consideration of the environmental review and completion of the applicable Public Works Quality Assurance/Quality Control process, this Commission may approve the Project, approve the Project with modifications, approve an alternative to the Project, or reject the Project. The CM/GC Contract reserves the rights of the Department of Public Works, among other things, to modify the Project to mitigate any

significant environmental impacts or terminate the agreement if the Commission elects not to proceed with the Project.

I hereby certify that the foregoing resolution was adopted by the Public Works Commission at its meeting of _____.

Commission Affairs Manager
Public Works Commission



SFFD Division of Training – CM/GC Contract Award

Scott Moran – Project Manager, Public Works

Garreth Miller – Asst. Deputy Chief of ESER Projects, San Francisco Fire Department

March 27, 2025

Request to Award Contract

Recommend Commission:

**Award San Francisco Public Works Contract:
Construction Manager / General Contractor (CM/GC)
SFFD Division of Training**

Client:

San Francisco Fire Department

Contract Amount:

Pre-construction services: \$275,000

(Anticipated final contract sum: \$134,989,000, including \$134,714,000 for construction services)

Contract Duration:

Pre-construction services: 195 calendar days

(Anticipated final contract duration: 1,255 calendar days, including 1,060 calendar days for construction services)

Contractor:

Swinerton Builders

Reason:

CM/GC to perform pre-construction services



Background – Chair Post Questions

1. What will use look like at the completed facility? Will it be in use full-time?

The SFFD Division of Training will operate throughout the year. The majority of training takes place on weekdays. SFFD on-duty personnel will conduct training evolutions on weekends. Neighborhood Emergency Response Teams (NERT) instruction and other training will take place in the evenings and on weekends.

2. Did SFFD discuss a shared use and cost facility with departments from nearby jurisdictions?

SFFD explored cooperative agreements with other entities but has been unsuccessful in establishing any such agreements.

3. Will this training facility be used by other departments?

There are no agreements for other departments to use the facility. Members of other departments will be able to attend training that SFFD hosts at the site.



Background – SFFD Division of Training Operation Statistics

Facility Usage:

Year-Round – mostly on weekdays (8 a.m. – 5 p.m.; M-F), some evenings & weekends

Full-Time SFFD Staff On-Site:

52 staff, regularly assigned to the SFFD Division of Training

of Firefighter Recruits / Year:

Two classes (up to 60 personnel each), 20 weeks per class

of EMS Recruits / Year:

Three classes (up to 30 personnel each), eight weeks per class

of Concurrent Events Possible:

Fire Recruit Academy, EMS Recruit Academy, CPR, Hazardous Materials Recertification, Incident Command Training

Annual In-Service Training:

- CPR
- Advanced Cardiac Life Support
- Pediatric Advanced Life Support
- EMS Policy and Protocol Updates
- Pre-hospital Trauma Life Support
- Hazardous Materials Recertification
- Live-Fire In-Service Training
- Active Attacker
- Annual Wildland Training – Strike Team Leader Refresher, Driver/Operator, Immediate Need Training
- Annual Rescue Captain Training
- Technical Rescue – Confined Space, Rope Rescue, Collapse Structure
- Auto Extrication
- Weekly Company, Multi-Company and Battalion Drills



SFFD Division of Training



Earthquake Safety and Emergency Response (ESER) 2020 Bond Program

Bond Component	Description & Key Deliverables	Bond Authorization
District Police Stations and Support Facilities	Make seismic, safety and operations improvements to City-owned district police stations and support facilities	\$121,000,000
Emergency Firefighting Water System	Renovate, expand and seismically upgrade the City's emergency firefighting water system	\$153,000,000
Neighborhood Fire Stations and Support Facilities	Strengthen, improve and rehabilitate neighborhood fire stations and support facilities, including the replacement of the firefighter training facility currently located on Treasure Island	\$275,000,000
Disaster Response Facilities	Upgrade or replace critical City-owned disaster response facilities to assure the City can deploy aid, provide shelter and coordinate emergency response activities	\$70,000,000
911 Call Center	Expand the 911 response facilities to provide more dispatchers, new technologies and increased efficiencies	\$9,000,000



Goals and Objectives

- 1. Consolidate existing training facilities to improve operational efficiency and provide an upgraded campus for firefighters and emergency medical technicians.**
- 2. Provide live-fire and simulation training structures, classrooms, emergency medical services training facilities and onsite fire apparatus training.**
- 3. Distributed facility functions to accommodate simultaneous training for multiple key user groups.**
- 4. Function as a backup Fire Department Operation Center (FDOC) in the event of a City-wide emergency.**



Consolidation of Two Outdated Facilities



Treasure Island

- Approx. 4.3 acres
- Adapted former US Navy fire training facilities
- Most buildings in poor condition
- Majority of current training at this site
- Apparatus training occurs off-site
- Must be vacated for development

2310 Folsom St. (at 19th Street)

- Approx. 1.7 acres
- Shared lot with Fire Station 7
- Original training facilities, built in 1954
- Most classroom training in trailers
- Seven-story training tower

1236 Carroll Ave. (New Site)

- Approx. 8.0 acres
- All training on one site
- Apparatus training on-site
- Modern and safe training structures
- Accommodate simultaneous training



Project Site



Project Site – 2024



Project Site – 1948



Project Site – Landfill Challenges



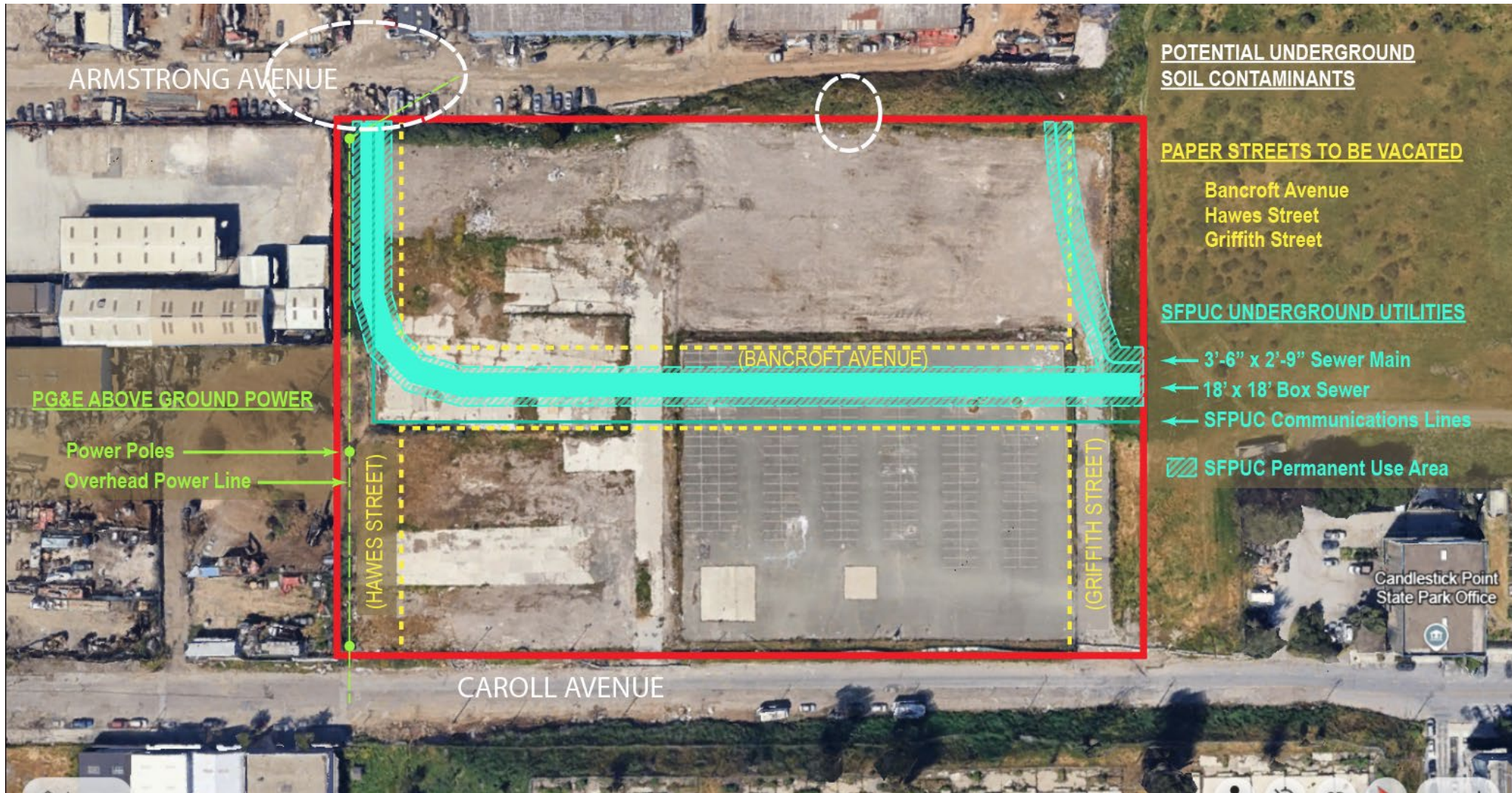
Project Site – Grade Differences Soil Stabilization



Project Site – Grade Differences Soil Stabilization



Project Site – Existing Utilities



Project Site – Adjacent Planned Projects



Site Plan



Design Renderings



SFFD Division of Training – Award CM/GC Construction Contract

Design Renderings



SFFD Division of Training – Award CM/GC Construction Contract

Design Renderings



SFFD Division of Training – Award CM/GC Construction Contract

Design Renderings



Challenges and Risks

- **Geotechnical Issues of Site**
 - Landfill of unknown origin over bay mud – potential for differential settling
 - Deep pile foundations required throughout
 - Potential soil contamination
 - Retaining walls and soil stabilization on northern and western edges
- **Coordination with Existing On-Site Utilities**
 - SFPUC sewer infrastructure
 - PG&E overhead power lines
- **Coordination with Adjacent Planned Projects**
 - California State Parks Visitor Center (to the east)
 - Prologis Distribution Center (to the west)
 - Candlestick Point Development (to the south)
- **Local Market Construction Escalation and Supply Chain Issues (incl. Potential Tariffs)**
- **Vacating Treasure Island by End of 2028**



Construction Manager/General Contractor (CM/GC) Key Characteristics

- Allowed by Section 6.68 of the City Administrative Code.
- CM/GC is an approach to the procurement of construction services whereby a CM/GC is retained during the design phase to review and provide comments as to the constructability of the architect/engineer's design within the established budget
- After award of contract, Public Works will issue a notice-to-proceed (NTP) for pre-construction services only
- Once the CEQA Addendum and a Quality Assurance / Quality Control (QA/QC) review are completed, Public Works will come back to the Commission for approval of the construction services portion of the contract and a separate notice-to-proceed (NTP) will be issued



Construction Manager/General Contractor (CM/GC) Key Characteristics

- **Value-based selection process** for a qualified general contractor, with selection criteria, which includes relevant project experience, personnel committed to the project, financial strength and company integrity
- Allows design, bidding and construction phase **activities to take place simultaneously**
- Design processes capitalize on the CM/GC firm's knowledge and expertise during the design phase to **enhance constructability and improve coordination of bid documents**
- Works well for projects that possess **high level of technical risks and complexity** (e.g., dense urban setting, difficult environmental issues, multiple phasing, special schedule constraints, etc.)



CM/GC Procurement – Evaluation

WEIGHTED SCORE



NON-COST CRITERIA

50
%

Step 1: Request for Qualifications and Proposals (RFQP)

- RFQP issued: Nov. 25, 2024
- Proposals received: Jan. 14, 2025
- Evaluation Panel reviewed **written proposals** and established a shortlist of the highest-ranked qualified proposers

Step 2: Oral Interviews

- Top three proposers invited for in-person oral interviews
- Interviews conducted: Feb. 11, 2025
- Evaluation Panel scored **oral interviews**

COST CRITERIA

50
%

Step 3: Cost Criteria

- After non-cost criteria scoring (steps 1 and 2 above), the **cost proposals** were opened, ranked and scored
- Cost proposals included fees for pre-construction and construction services, general conditions, performance and payment bonds, partnering allowances and reimbursable expenses



CM/GC Procurement – Scoring

**WEIGHTED
SCORE**



**50
%
50
%**

	Swinerton Builders	Webcor	Clark Construction
Non-Cost Criteria Score	45.63	42.26	42.42
Cost Criteria Score	49.81	50.00	49.10
Total Score	95.44	92.26	91.52
Rank	1	2	2



Swinerton Builders – Recent Project Experience



San Francisco Fire Station 35

Construction Value: \$44,548,718
Substantial Completion: February 2022



City of Salinas Police Services Headquarters

Construction Value: \$52,355,405
Substantial Completion: January 2020



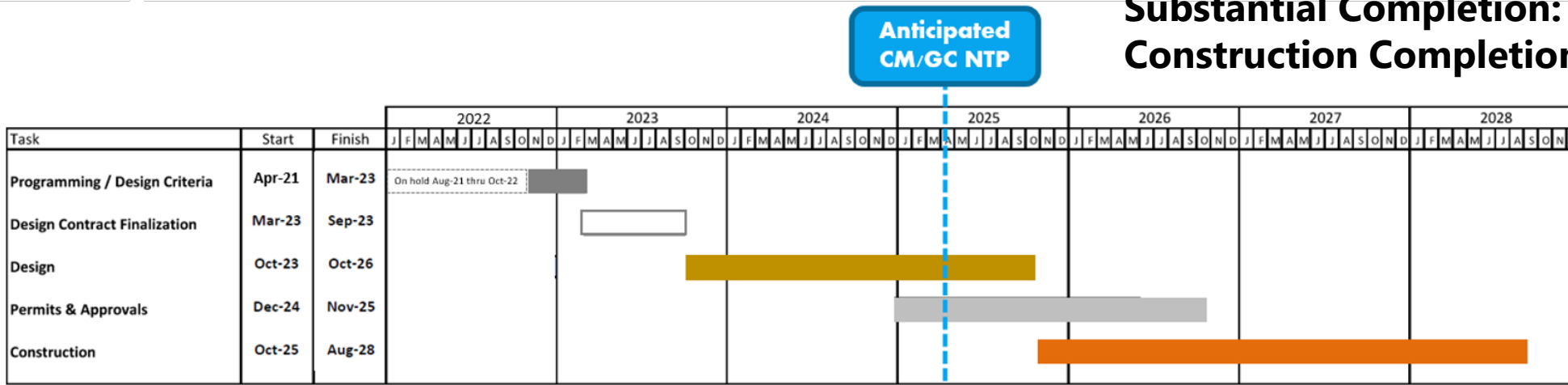
555 Bryant Street

Construction Value: \$276,735,261
Substantial Completion: July 2025

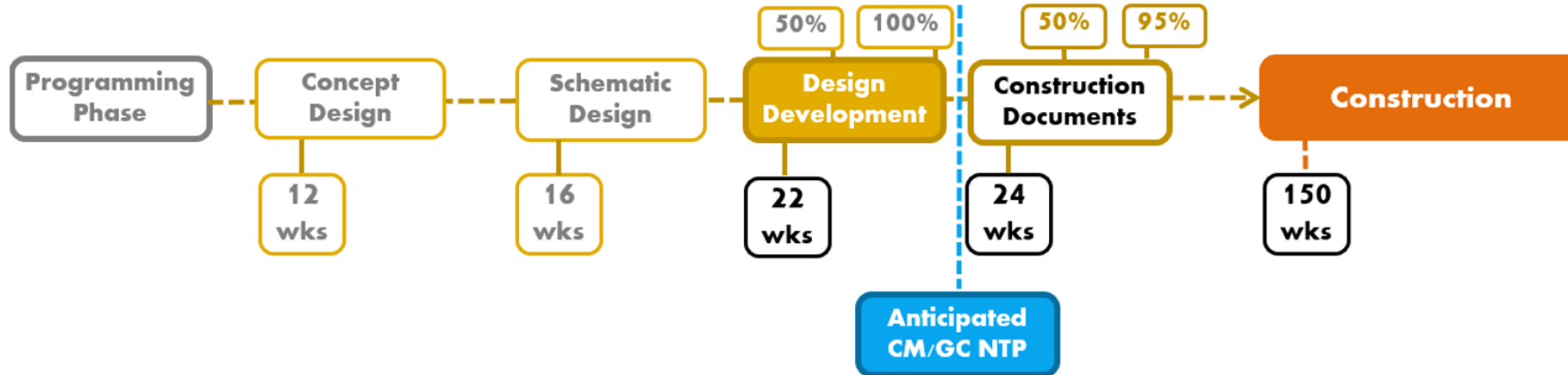


Anticipated Project Schedule

NTP for Pre-construction: April 2025
Start of Construction: October 2025
Substantial Completion: May 2028
Construction Completion: August 2028



DESIGN PHASE SCHEDULE



Request to Award Contract

Recommend Commission:

**Award San Francisco Public Works Contract:
Construction Manager / General Contractor (CM/GC)
SFFD Division of Training**

Client:

San Francisco Fire Department

Contract Amount:

Pre-construction services: \$275,000

(Anticipated final contract sum: \$134,989,000, including \$134,714,000 for construction services)

Contract Duration:

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(Anticipated final contract duration: 1,255 calendar days, including 1,060 calendar days for construction services)

Contractor:

Swinerton Builders

Reason:

CM/GC to perform pre-construction services





QUESTIONS



MEMORANDUM

Date: February 28, 2025

To: Scott Moran, PW
Ben Washington, PW

From: James Chung, CMD

Subject: CMD Review for Construction Manager/General Contractor (CM/GC) Services for San Francisco Fire Department Division of Training (Sourcing ID #0000009884)

*** Note to Department of Public Works (“DPW”) – Please setup the Project Team Structure in PeopleSoft as multi-phase.**

The Contract Monitoring Division (“CMD”) has reviewed the proposals and supporting documentation, and applied the appropriate rating bonuses submitted for the above referenced CM/GC contract. Based on this review, CMD has determined that the proposals were materially compliant with the Chapter 14B pre-award requirements.

Rating Bonus

The CMD rating bonus does not apply because the engineer’s estimate for this contract exceeded \$20M.

Mentor Protégé Program Bid Discount

Swinerton Builders (“Swinerton”) and Webcor Builders (“Webcor”) were eligible for the Mentor Protégé Program (“MPP”) 1% Bid Discount. The MPP 1% Bid Discount was applied to only the Cost Criteria of the evaluation, not to exceed \$300,000. Both proposers received the maximum discount amount of \$300,000.

FIRM	MPP Bid Discount Applied to the Cost Criteria
Swinerton Builders	\$300,000
Webcor Builders	\$300,000
Clark Construction Group – CA, LP	N/A

Score Sheets and Score Tabulations

The RFP indicates that only the top three (3) ranked proposers from the written evaluation will be shortlisted to proceed to the oral interviews. For the three (3) shortlisted firms, CMD has reviewed the score sheets submitted by the panelists and the final score tabulations from PW. Based on this information and after application of the MPP Bid Discount, the proposers are ranked as follows:

RANK	FIRM
1	Swinerton Builders
2	Webcor Builders
3	Clark Construction Group – CA, LP

The RFP indicates that a contract will be awarded to the highest ranked proposer. Based on the foregoing, Swinerton is the highest ranked proposer.

LBE Subconsulting/Subcontracting Requirement

A combination of Micro-LBE and Small-LBE participation will count toward LBE subcontractor participation compliance with distinct minimum requirements for Micro-LBEs and Small-LBEs.

	Requirement %
Micro LBE	10%
Small LBE	10%

Swinerton can meet the LBE subcontracting requirement by utilizing LBEs during the Pre-Construction Services phase of the project, with the remainder of LBE participation being fulfilled across various trade packages during the Construction phase.

At the time of proposal, Swinerton did not list any subconsultants on CMD Form 2A.

Due to the anticipated time lapse between proposal submission and the submission of the construction trade bid packages, Proposers were required to submit the LBE Commitment Certification for the remaining balance of the LBE subcontracting requirements for the Construction Phase, which Swinerton has submitted.

After award and prior to the advertisement of any trade packages, Swinerton will consult with the CMD and submit a written plan for achieving the 10% Micro-LBE and 10% Small-LBE subcontracting requirements for the project. As the LBE subcontracting requirement will be met by the cumulative LBE participation through the various trade packages, the written plan will specify the LBE subcontracting participation percentage for each trade package based on the availability of LBEs to perform the work or supply materials and equipment for the subject trade package.

CMD finds Swinerton responsive to pre-award requirements of Chapter 14B. Once awarded, the contract will be monitored for compliance with the LBE subcontractor participation commitment, as well as other 14B requirements.

Primary CMD contact for the contract: James Chung, james.chung@sfgov.org

Secondary CMD contact for the contract: **Norbu Dhonyo**, Norbu.dhonyo@sfgov.org

CMD must be contacted immediately for:

- Subcontractor addition/substitution;
- Contract modification that cumulatively increases the original contract value by 20%;
- Prompt payment issues;
- Any other issues pertaining to LBE subcontractor participation

Noncompliance may result in penalties, including monetary fines. Please communicate with CMD early.

[CCO/JC]



Bruce Robertson, Deputy Director | Financial Management & Administration

bruce.robertson@sfdpw.org | T. 628.271.3128 | 49 South Van Ness Ave. Suite 1600, San Francisco, CA 94103

February 14, 2025

Paul Hinz
Swinerton Builders
260 Townsend Street
San Francisco, CA 94107
VIA EMAIL ONLY: phinz@swinerton.com

Subject: Public Works Sourcing Event ID 0000009884
RFQP for San Francisco Fire Department Division of Training
Selection Result

Dear Paul Hinz:

Thank you for your interest and participation in the RFQP for San Francisco Fire Department Division of Training project.

Based on the tabulated scores from the written responses, oral interviews and cost proposals, Swinerton Builders has been selected for this project.

Please contact Ben Washington of my office at Ben.Washington@sfdpw.org if you have questions.

Sincerely,

DocuSigned by:
Bruce Robertson 2/14/2025 | 4:29:02 PM PST
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Bruce Robertson
Deputy Director of Financial Management & Administration
San Francisco Public Works

ec: Scott Moran, SF Public Works
James Chung, Contract Monitoring Division



M. Magdalena Ryor, Ph.D., LEED AP BD+C, CCM, PMP, Bureau Manager & ESER Program Manager

Bureau of Project Management, Project Delivery Division

Magdalena.Ryor@sfdpw.org | T. 628.271.2758 | 49 South Van Ness Ave. Suite 1000, San Francisco, CA 94103

**RFQP for CM/GC Services for the
San Francisco Fire Department Division of Training Project
Sourcing ID No. 000009884**

Total Scores and Ranking

Rank	Proposer	Non-Cost Criteria Score	Cost Proposal	Overall Score
1	Swinerton Builders	45.63	49.81	95.44
2	Webcor	42.26	50.00	92.26
3	Clark Construction Group – CA, LP	42.42	49.10	91.52