

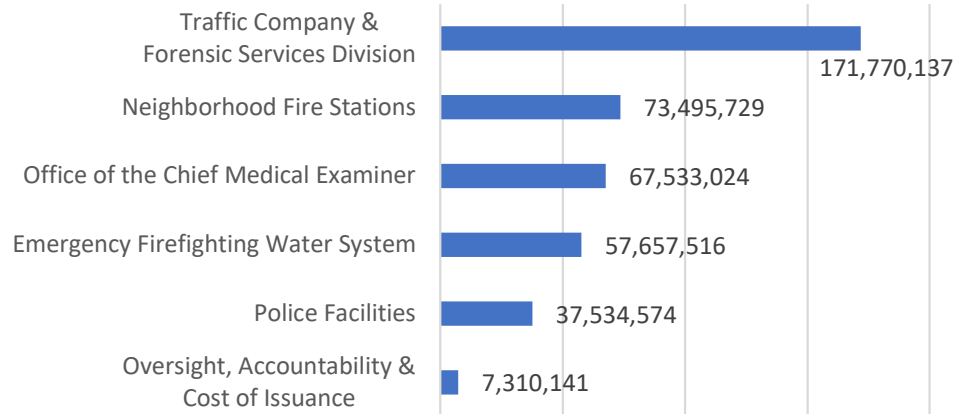
Earthquake Safety and Emergency Response Bond Program 2014 & 2020

Semiannual Status Report

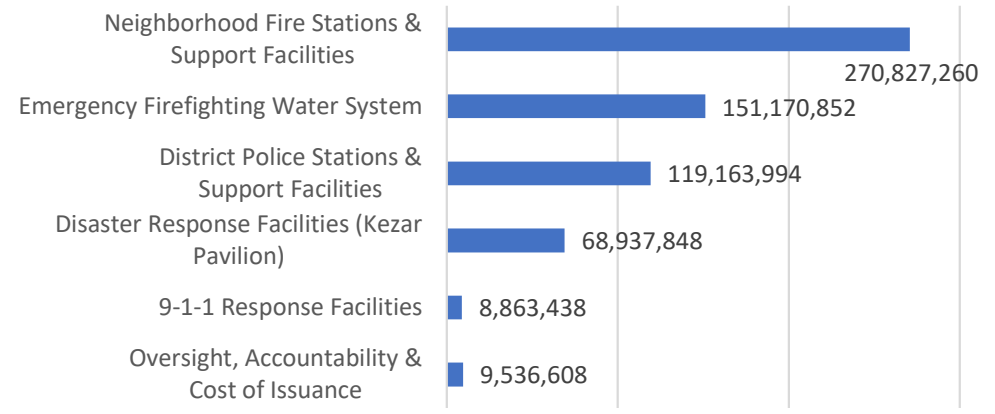
Presented to the Citizens' General Obligation Bond Oversight Committee

For the Third and Fourth Quarter of FY25-26 – as of June 2026

Overview of ESER 2014 Scope and Budget \$415M



Overview of ESER 2020 Scope and Budget \$628.5M



ESER Bond Program 2014 & 2020 | Executive Summary

I. Highlights and accomplishments:

- 911 Call Center Follow-On Project (EV Charger Installation): Construction was completed in March 2026, project is in financial close-out.
- SFPD Surge Facility: Bid Phase
- SFPD Ingleside Station: 100% DDs Dec 2025
- SFPD Taraval Police Station: Kickoff Meeting held in June 2026 with Space Programming review
- SFFD Division of Training: Legislation for Street Vacations and Planning Code Map Amendments approved in January 2026, Construction started April 2026.
- SFFD FS Network Modernization completed all fire stations.
- SFFD FS 17 Boiler Replacement began construction in May '26

II. Upcoming milestones:

- 911 Call Center Follow-On Project (EV Charger Installation): Achieve financial close-out by next reporting period.
- SFFD Division of Training: Begin production piles August 2026
- SFPD Ingleside Police Station: 100% DDs due in December 2025
- SFPD Taraval Police Station: CEQA determination expected in Q2 2025/2026, targeting Categorical Exemption
- SFPD Surge Facility: Procure permit from DBI mid 2025
- Kezar Pavilion: Award CM/GC contract for the project Summer 2026
- PEFWS Westside Pipeline Contract A 100% design deliverable expected in Summer 2026
- Mission Bay Ferry Landing Fireboat Manifold out to bid February 2026

III. Bond sales and appropriations:

- ESER 2014: The City has issued three bond sales and appropriated \$415M (including FY24 & FY25 bond interest and bond financing costs)
- ESER 2020: The City has issued three bond sales and has appropriated \$386.9M (including bond financing costs). We anticipate \$50M to be reallocated within the Disaster Response Facilities bond component from Kezar Pavilion to Fire Station 7 (\$43.3M) and Taraval Police Station (\$6.7M) in the fourth issuance of bond proceeds in Fall 2026.

IV. Risks, issues or concerns on budget, scope or schedules:

- Economic and Market Volatility: escalating construction costs for material prices, equipment and fuel as well as higher interest rates and the U.S. tariffs
- Supply Chain Disruptions: extraordinary long lead times for steel, electrical equipment/components, mechanical systems creating delays or extending construction schedules
- Agencies having jurisdiction over permits have lengthy review and approval process, causing delays to project schedules
- Community and Stakeholder Expectations: greater demands for accountability, transparency, and community engagement requiring more extensive communication and reporting
- Westside PEFWS Draft CEQA Mitigated Negative Declaration was appealed by community group, delaying construction

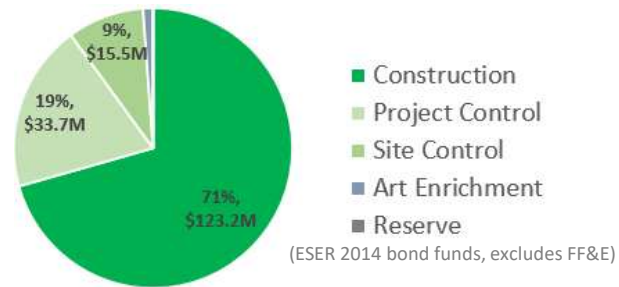
Traffic Company & Forensic Services Division (TCFSD 2014 – \$171.8M)

Current Phase: **Closeout**
Completion Date: **Fall 2021**

Budget status



Budget allocation



Upcoming milestones

- **SFAC Artwork:**
 - As of mid-December 2025, SFAC reported that the artwork structure was installed
 - The LED panels ship date is to be confirmed by the artist

Financial Update

- \$2.7M of TCFSD project savings were reallocated to Police Facilities. The remaining ESER 2014 Police Facilities funds will be used to supplement the Ingleside & Surge projects. These projects' details are in the ESER 2020 Police Facilities section.



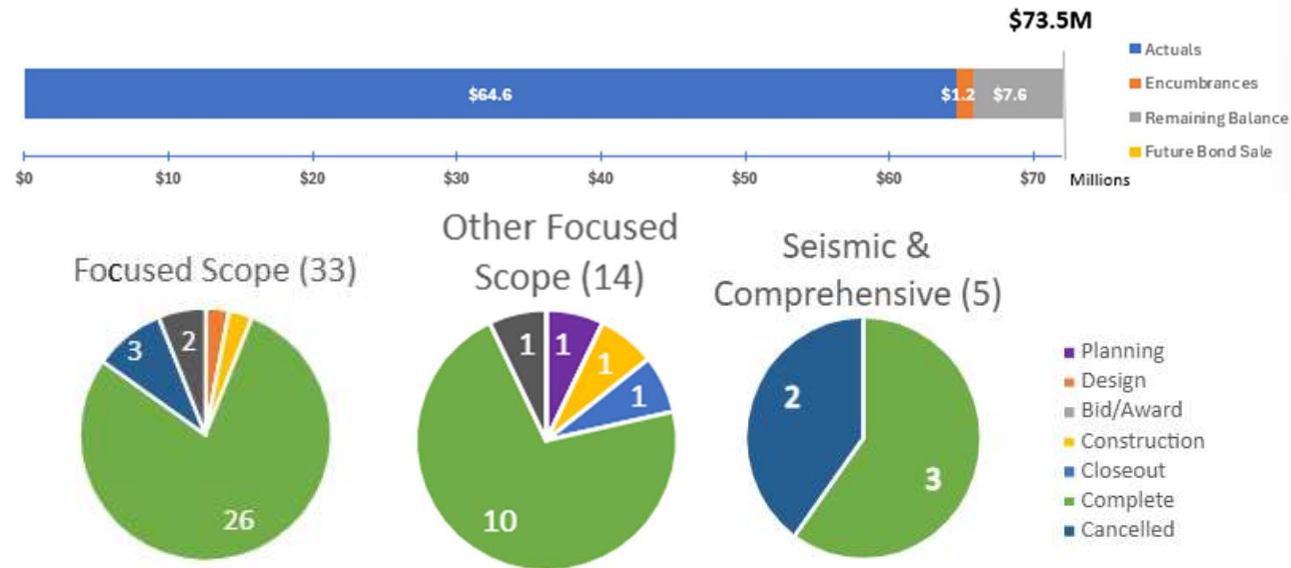
Neighborhood Fire Stations (NFS 2014 – \$73.5M)

Current Phase: **Various**
Completion Date: **Summer 2026**

Recent accomplishments

- **SFFD Network Modernization:** Completed
- **FS 19 Window Replacement:** Scoping completed. Funding pending DOT transfer.
- **SFFD FS 17 Boiler Replacement:** Construction completed in May '26

Budget status



Upcoming milestones

- **SFFD FS 19 Generator Replacement:** Pending PG&E redesign approval.



Neighborhood Fire Stations & Support Facilities (NFS 2020 – \$270.8M)

Current Phase: **Construction**
Completion Date: **March 2029**

Recent accomplishments

Division of Training:

- Legislation for Street Vacations & Planning Code Map Amendments (Zoning & Bulk-Height changes) approved by BOS and Mayor in January 2026 and became effective in February 2026.
- Value engineering completed in February 2026. \$10M cut from project, \$8.5M budget added to the project by cancelled/deferred other ESER projects.
- Construction started on site in April 2026.
- Site demolition, grading and deep soil mixing (DSM), and test piles underway.

Upcoming milestones

Division of Training:

- Production piles (deep foundations) begin in August 2026.
- West slope stabilization begins in November 2026.

Budget status



Police Stations & Support Facilities (PF 2020 – \$119.2M)

Current Phase: **Design**
Completion Date: **Fall 2028**

Recent accomplishments

Surge:

- February 18, 2026 – NTP
- April 2026 – Partnering kick off
- April 2026 – Mobilization, Submittals, interior demolition, site infrastructure excavation

Ingleside Police Station:

- May 30, 2026 – 50% CDs completed
- July 2026 – 50% CD Estimate
- May –July 2026 - Value Engineering

Upcoming Milestones

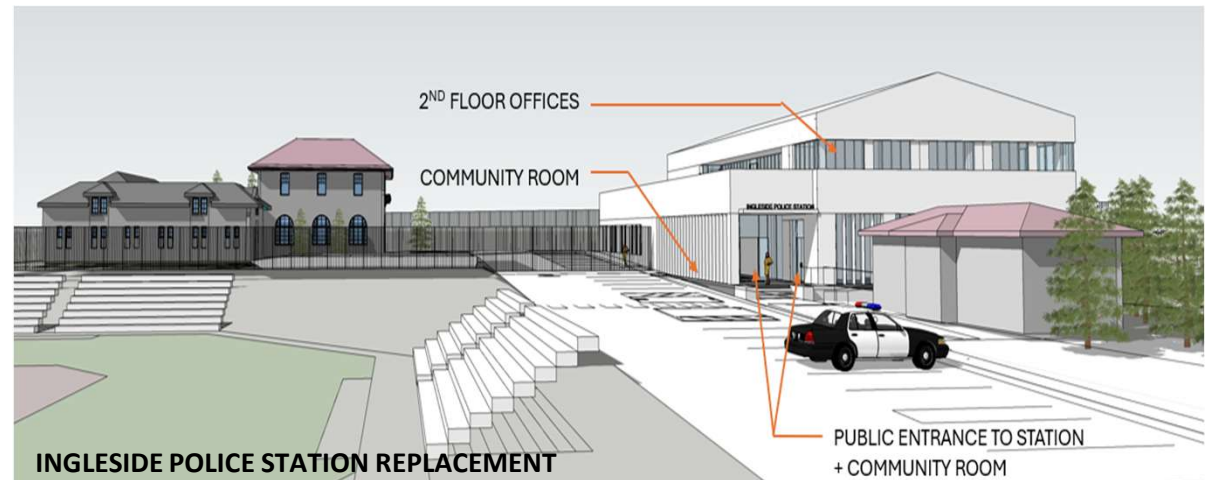
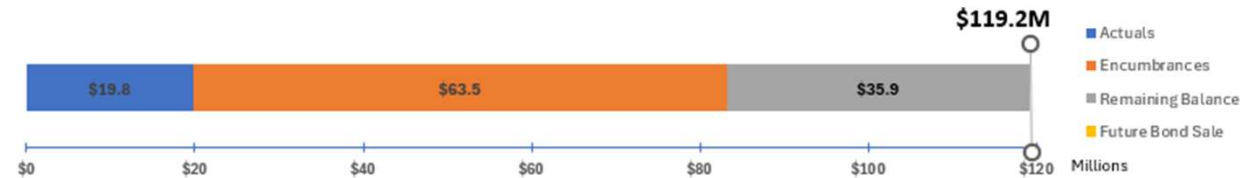
Surge

- April 2027 – Substantial Completion

Ingleside Police Station:

- July 2026 – PG&E Final Service Agreement
- Aug 2026 – Site Permit /Addendum for infrastructure to DBI for permit
- Oct 2026 – Site Permit /Addendum for new building to DBI for permit
- Jan 2027- Site Permit /Addendum for historic building to DBI for permit

Budget status



Emergency Firefighting Water System (EFWS 2014 – \$57.7M)

Current Phase: **Construction**
Completion Date: **April 2026**

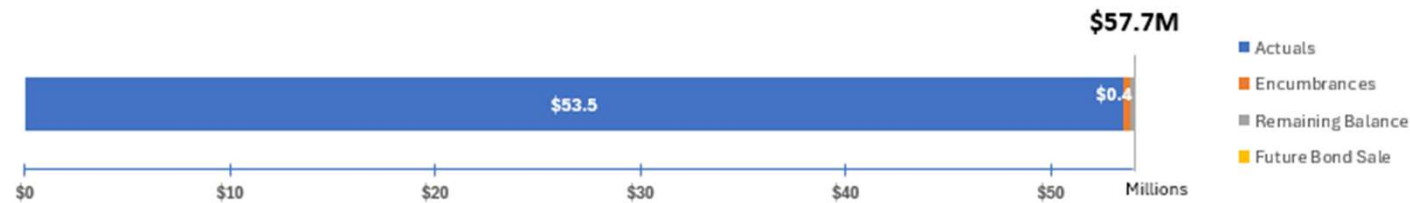
Budget status

Recent accomplishments

- **Pumping Station No. 2 JOC** –
Electrical enhancement
complete April 2026

Upcoming major milestone(s)

- **Clarendon Supply** –
administrative close out
- **Pumping Station No. 2 JOC** –
administrative close out



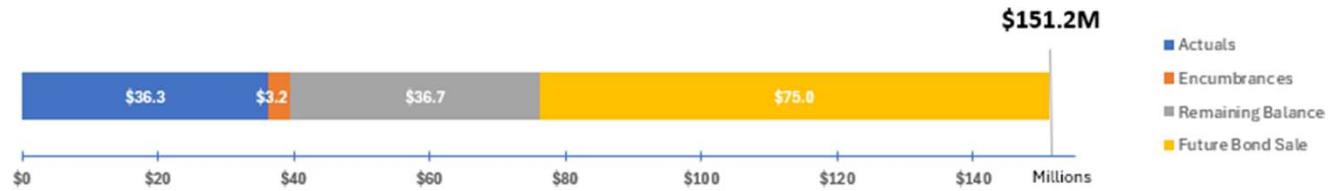
Emergency Firefighting Water System (EFWS 2020 – \$151.2M)

Current Phase: **Various**
Completion Date: **June 2030**

Budget status

Recent accomplishments

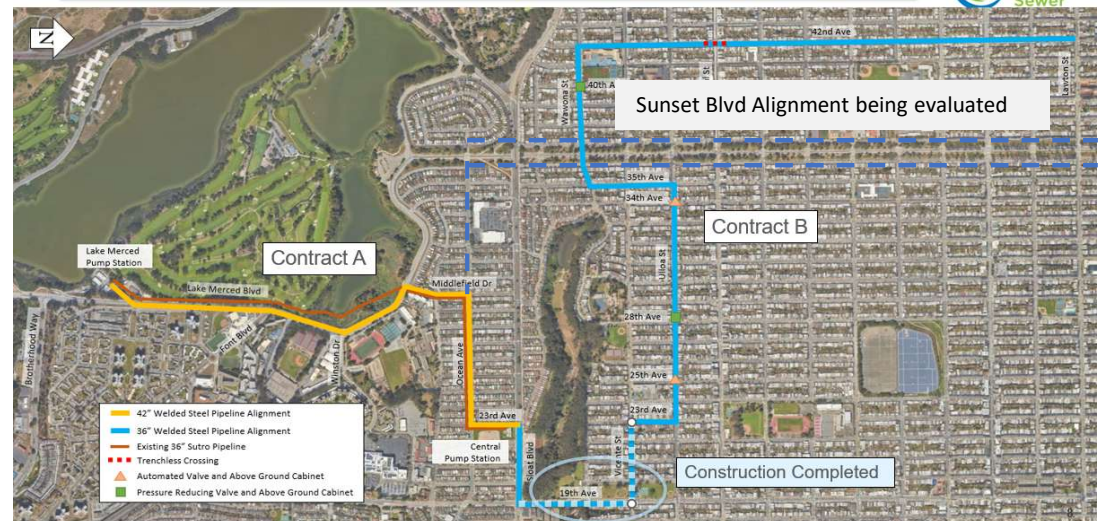
- **Fireboat Manifolds:** Mission Bay Ferry Landing (MBFL) out to bid in May 2026



Upcoming major milestone(s)

- **Potable EFWS Pipeline – Contract A** 100% design deliverable expected in December 2026. Contract B Sloat to Sunset alignment is being evaluated.
- **Fireboat Manifolds:** Planning continues for Pier 33.5; Design kickoff for Fort Mason planned for July 2026; MBFL construction Notice To Proceed (NTP) anticipated by late summer 2026

PEFWS Pipeline Project – Contracts A & B



PEWFS Contract A and B Alignment

Disaster Response Facilities (ESER 2020 – \$68.9M)

Current Phase: **Various**
Completion Date: **Various**

Recent accomplishments

Kezar Pavilion:

- RFQP for CM/GC with Core Trades was advertised and award is in process
- Contract for Specialty Design Services has been negotiated and award is in process

Fire Station 7 Replacement:

- Historic Resource Review completed in March 2026
- Conceptual estimate received in April 2026

Taraval Police Station:

- May 2026 – Initiation of Regulatory/Planning strategies
- June 2026 – Kickoff Meeting with Police on Programming needs



Kezar Pavilion rendering

Budget status



Upcoming milestones

Kezar Pavilion:

- Award for CM/GC contract and Specialty Design Professional Services contract are both anticipated in July 2026
- Release an RFQP for a Structural Engineering Firm
- Initiate Pre-Construction Services in Fall 2026 and Design Development to begin in late 2026

Fire Station 7 Replacement:

- Sept. 2026 – 100% Conceptual Design
- Oct. 2026 – Commence SD

Taraval Police Station:

- August 2026 - General Plan Referral to be submitted to Planning Department
- September 2026 - Major Project Application to be submitted to Planning Department

9-1-1 Call Center (DEM 2020 – \$8.9M)

Current Phase: **Various**
Completion Date: **March 2026**

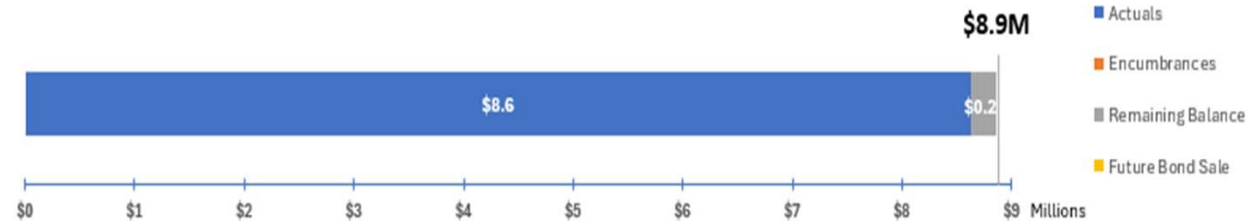
Recent accomplishments:

- **911 Call Center Follow-On (EV Charger Installation):** Construction is completed, project is in financial close-out.
- **911 Call Center Follow-On (Badge System Replacement):** Partial fund return was processed in Feb 2026, final close-out package was submitted in June 2026, pending accounting process.

Upcoming milestones

- **911 Call Center Follow-On (EV Charger Installation):** complete financial close-out.
- **911 Call Center Follow-On (Badge System Replacement):** complete financial close-out.

Budget status



Attachment 1 | Budget Status and Financial Plan (ESER 2014)

ESER 2014: through June 2026

Bond Components and Projects	Bond Authorization	Adjusted Budget (ii)	Appropriations	Expenditures	Encumbrances	Balances	Expenditures/ Appropriations
Office of the Chief Medical Examiner (OCME)	63,895,000	67,533,024	67,533,024	67,532,612	0	412	100%
Traffic Company & Forensic Services Division (TCFSD)	162,195,000	171,770,137	171,770,137	171,760,137	0	10,000	100%
Police Facilities (PF)	29,490,000	37,534,574	37,534,574	25,829,511	0	11,705,062	69%
Neighborhood Fire Station (NFS)	83,555,000	73,495,729	73,495,729	65,682,627	1,207,590	6,605,512	89%
Emergency Firefighting Water System (EFWS)	54,065,000	57,657,516	57,657,516	53,534,796	366,504	3,756,216	93%
Oversight, Accountability & Cost of Issuance (iii)	6,800,000	7,310,141	7,310,141	3,855,556	0	3,454,585	53%
TOTAL (i)	400,000,000	415,301,120	415,301,120	388,195,239	1,574,094	25,531,787	93%

(i) Financial data as of 7/20/2026

(ii) Current budgets per PeopleSoft inclusive of FY24 & FY25 interest appropriations

(iii) Includes underwriter fees \$2M and partial interest funds on reserve

Attachment 1 | Budget Status and Financial Plan (ESER 2020)

ESER 2020: through June 2026

Bond Components and Projects	Bond Authorization	Adjusted Budget (ii)	Appropriations	Expenditures	Encumbrances	Balances	Expenditures/ Appropriations
Emergency Firefighting Water System	153,500,000	151,170,852	76,128,418	36,258,075	3,161,372	36,708,972	48%
Neighborhood Fire Stations & Support Facilities	275,000,000	270,827,260	162,671,709	66,320,253	85,165,306	11,186,150	41%
District Police Stations & Support Facilities	121,000,000	119,163,994	119,163,994	19,752,858	63,476,588	35,934,548	17%
Disaster Response Facilities	70,000,000	68,937,848	15,855,705	5,046,956	106,599	10,702,150	32%
9-1-1 Response Facilities	9,000,000	8,863,438	8,863,438	8,631,393	0	232,045	97%
Oversight, Accountability & Cost of Issuance (iii)		9,536,608	4,207,431	3,150,291	0	1,057,140	75%
TOTAL (i)	628,500,000	628,500,000	386,890,695	139,159,826	151,909,865	95,821,004	36%

(i) Financial data as of 7/20/2026

(ii) Forecasted budget per bond component

(iii) Includes underwriter fees \$451K & arbitrage \$1.4M

Attachment 2 | Overall Bond Summary (ESER 2014 & 2020)

The ESER 2014 Bond Program is comprised of five components: **Office of the Chief Medical Examiner (OCME)**; **Traffic Control & Forensic Services Division (TCFSD)**; **Neighborhood Fire Stations (NFS)**; **Emergency Firefighting Water System (EFWS)**; and **Police Facilities (PF)**. The SFPUC manages the EFWS component and Public Works manages the remaining components.

The ESER 2020 Bond Program is comprised of five components: **Neighborhood Fire Stations & Support Facilities**; **Emergency Firefighting Water System**; **District Police Stations & Support Facilities**; **Disaster Response Facilities**; and **9-1-1 Call Center**. The SFPUC manages the EFWS component, the Recreation and Parks Department manages the Disaster Response Facilities component, and Public Works manages the remaining components. The following is a brief summary of each component.

Office of Chief Medical Examiner (2014)

The existing OCME is located at the Hall of Justice (HOJ) at 850 Bryant Street. The HOJ is over 50 years old and seismically deficient. In the event of a major earthquake, this building is not expected to be operational. This project is part of a larger strategy to replace the Hall of Justice established in the City's 10-Year Capital Plan as the Justice Facilities Improvement Program (JFIP).

The \$65M project will relocate the OCME to One Newhall Street in the India Basin Industrial Park. The new facility will house approximately 50 employees who are organized into the four units of the OCME: Field Investigations, Medical/Autopsy, Laboratory, and Administration.

SFPD Traffic Company and Forensic Service Division (TCFSD) (2014)

The SFPD Traffic Company (TC) is currently located at the Hall of Justice (HOJ) at 850 Bryant Street. The SFPD Forensic Services Division (FSD) is currently located at two facilities. The FSD Administration, Crime Scene Investigations, and Identification units, with approximately 60 employees, are housed at HOJ. The FSD Crime Lab, with approximately 25 employees, is housed at Building 606 in the Hunters Point Shipyard.

The project will relocate the TC & FSD to a site located at 1995 Evans Avenue, Mission Bay, San Francisco. The project is being developed to support 109 employees for 2020 FSD demand within approximately 70,000 sf and allows for a potential future expansion if required. The SFPD – TC will support 94 employees for 2020 demand within 16,500 sf plus 8100 sf motorcycle parking garage. The Real Estate Division occupies approximately 2,100 sf with up to 7 full-time employees plus meeting space to accommodate an additional 6 visiting staff. With common spaces the building is approximately 103,600 sf.

Attachment 2 | Overall Bond Summary (ESER 2014 & 2020)

Neighborhood Fire Stations (2014 & 2020)

The ESER 2014 bond program is anticipated to continue the work of ESER 2010 bond, categorizing projects according to the three categories of *Focused Scope, Comprehensive, and Seismic*. The ESER 2014 bond program will continue to address identified and prioritized needs at Fire Stations that were previously not addressed under the 2010 program. Significant improvements will have been completed at all SFFD Fire Stations at the conclusion of the 2010 and 2014 bond programs.

The ESER 2020 bond is comprised of one project: new construction of the Fire Training Facility (FTF). The Fire Department currently conducts trainings for recruits and existing personnel at two facilities: one on Treasure Island and a smaller one in the Mission District. Plans are underway for a development project on the island that obligates the relocation of the training facility and departure from Treasure Island by December 2026. This new facility will be the single largest project in the NFS component of the ESER 2020 bond.

Emergency Firefighting Water System (EFWS) (2014 & 2020)

The Emergency Firefighting Water System includes a high-pressure water system and cistern water storage for fire suppression in the City. The Emergency Firefighting Water System is vital for protecting against the loss of life, homes, and businesses from fire following an earthquake. It is also used for the suppression of non-earthquake multiple-alarm fires.

The Earthquake Safety and Emergency Response Bonds of 2014 and 2020 will seismically improve the EFWS cisterns, pipelines, pump stations, tunnels, fireboat manifolds, and physical plant.

Police Facilities (2014 & 2020)

Under ESER 2014, this component includes various *Focused Scope and Comprehensive* facility upgrade projects at 12 police facilities – 9 district stations and 3 support facilities—across the City. The work scopes are derived from a series of onsite investigations, observations, and professional evaluations of different building systems that include mechanical, electrical, plumbing, fire protection, and structural safety. It also includes assessments of seismic strength, building envelope (i.e. integrity of roof, doors, windows, and walls), ADA accessibility requirements, as well as other site improvements that ensure safety and security.

The project's overall budget is \$30M, the cost to address all Police Facilities building issues is estimated as above \$250M, and therefore project priorities are selected per recommendations by the Citywide Capital Plan, including state of condition and the importance of particular improvements in achieving the most effective delivery of police services possible. The building deficiencies that inhibit public access, or that may compromise occupant life safety, and others that pertain to code compliance, will get the first priority.

The assessments and evaluations performed will inform the work to be performed under ESER 2020. Three projects have been identified for inclusion under the ESER 2020 Program.

1. Ingleside District Police Station Replacement
2. Police Surge Facility Construction (an enabling project for Ingleside Police Station)
3. Taraval Police Station Renovation and Addition

Attachment 2 | Overall Bond Summary (ESER 2014 & 2020)

Disaster Response Facilities (2020)

Kezar Pavilion is located in the southeast corner of Golden Gate Park at 755 Stanyan Street. Adjacent facilities include a police station to the northwest, a large parking lot to the south and Kezar Stadium to the west. The pavilion was constructed in 1926 with various additions added over the years between 1935 through 1964. The pavilion is currently used as a regional recreation space for indoor athletics and serves as the home of the Recreation and Parks Department's Park Ranger program. The facility has had extensive structural evaluation studies conducted and the building is considered the highest seismic hazard in the department's building portfolio.

The proposed project will include a complete renovation of the gym making it more functional with an upgraded seismic rating of 1.5. The space will be reconfigured to optimize usable space so that it can function as both a multi-use recreation hub but also be converted to an emergency response facility at the appropriate time of need. New and larger restrooms will be added and two new multi-purpose rooms will replace the defunct balconies overlooking the court. The old addition add-on structures will be demolished and replaced with a new three story, attached building, one floor being set below grade. This new structure will continue to house the Park Rangers, but it will also include a new multi-use recreation spaces and replacement showers, restrooms and changing rooms. Like the gym, this new building addition will also be designed to function as a city asset for disaster response needs while housing the Park Rangers.

9-1-1 Call Center (2020)

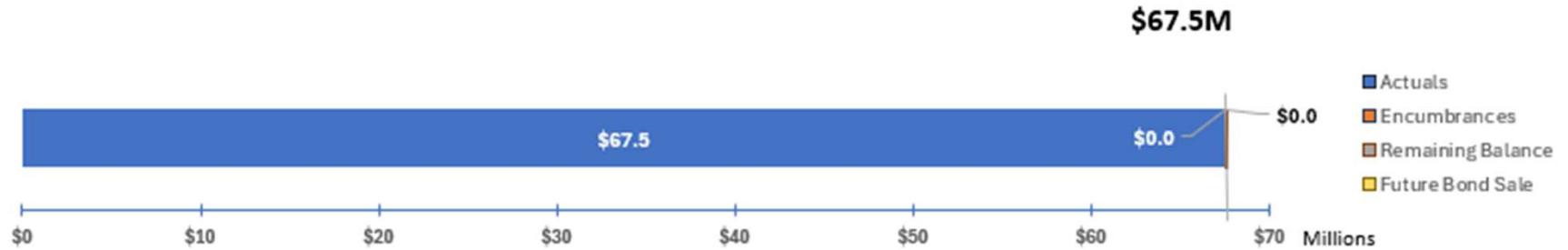
The 9-1-1 Call Center is operated and managed by the Department of Emergency Management. It is located at the City's Emergency Operations Center (EOC) at 1011 Turk Street in the Western Addition neighborhood and houses public safety dispatchers who answer all calls made to 9-1-1. These dispatchers are the initial point of contact for all of San Francisco's first responders, 24 hours a day. They serve the communications hub that dispatches first responders to the scene of accidents, crimes, fires and other emergency and non-emergency situations.

San Francisco's 9-1-1 Dispatch Center is one of the top 25 busiest 9-1-1 centers in the United States and receives an average of 3,700 calls each day. It is critical that our Dispatch Center can answer all calls for emergency and non-emergency service quickly. Since 2011, the City has seen an increase in 9-1-1 call volumes. ESER 2020 will provide the necessary funding to renovate the existing facility and expand the emergency operation floor to accommodate a higher number of dispatcher workstations in order to meet the increased demand.

Office of the Chief Medical Examiner (OCME 2014 – \$67.5M)

Current Phase: **Financial Closeout**
Completion Date: **March 2018**

Budget status



Budget allocation

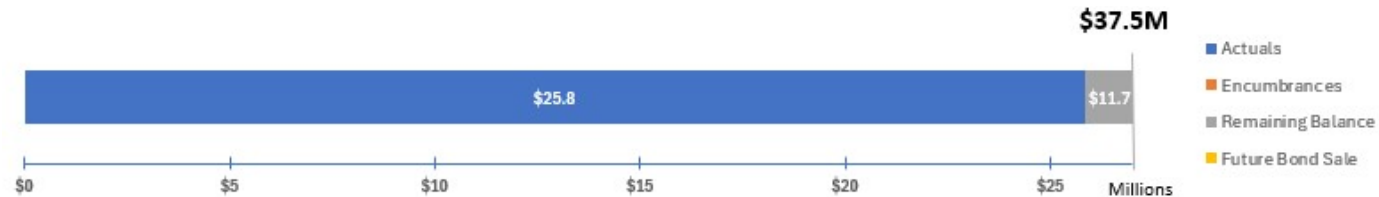


Police Facilities (PF 2014 – \$37.5M)

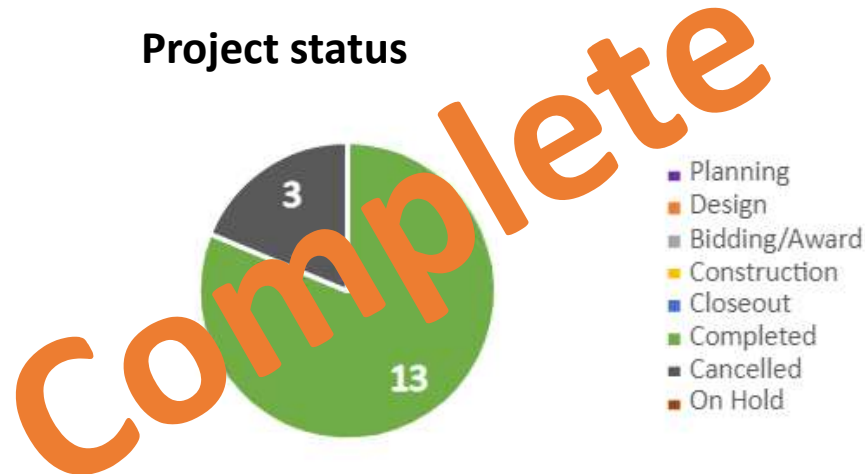
Current Phase: **Financial Closeout**
Completion Date: **June 2023**

- \$2.7M of TCFSD project savings were reallocated to Police Facilities. The remaining ESER 2014 Police Facilities funds will be used to supplement the Ingleside & Surge projects. These projects' details are in the ESER 2020 Police Facilities section.

Budget status



Project status





<https://sfpublicworks.org/eser>