











August 25, 2022

# **Budget Overview**

Devin Macaulay Budget Manager











### Finance – Budgeting and Capital Planning Section

Oversees budget preparation; capital planning, analysis, and reporting; grants research and administration.

- Operating Budget
- Capital Budget
- Budget Monitoring
- Indirect Cost Plan



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished
Budget Presentation
Award

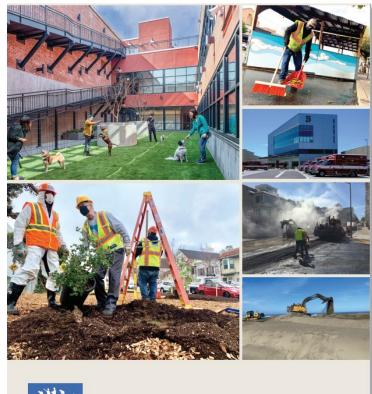
PRESENTED TO

San Francisco Public Works California

For the Biennium Beginning

July 01, 2021

Christopher P. Morrill







## Budget Snapshot by Bureau (All Funds)

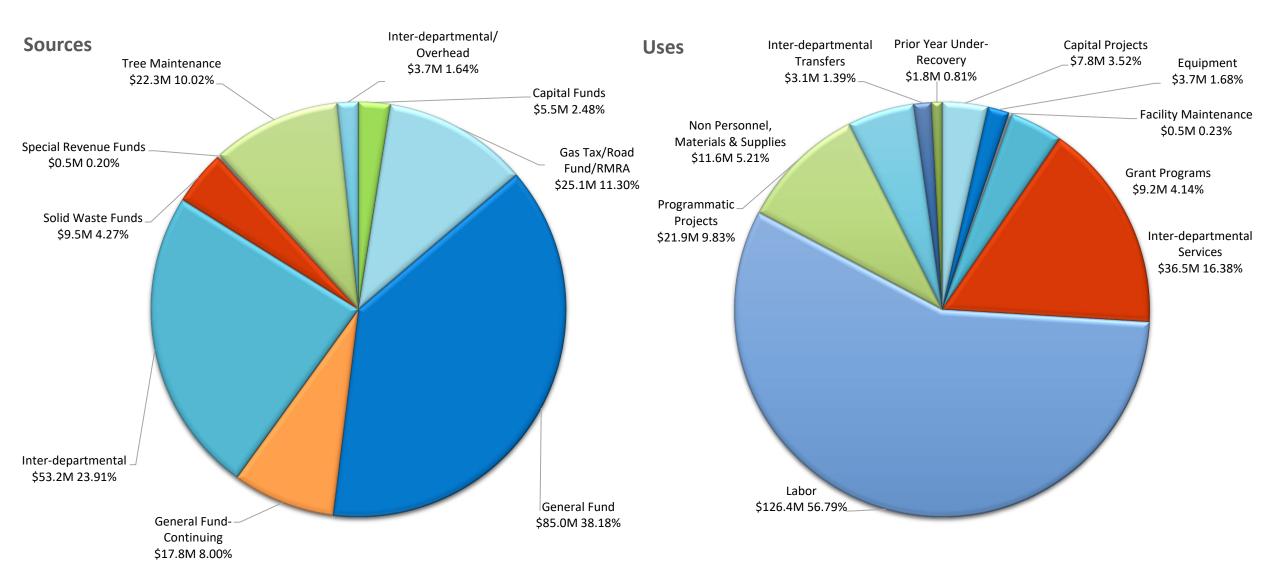
Bureau	*Approved Budget	**Budget	\$ Change	Budget	\$ Change
\$ in millions	FY 2021-22	FY 2022-23	FY2022-23	FY 2023-24	FY 2023-24
Sanitation and Streets					
Street Environmental Services	\$102.6	\$112.6	\$10.0	\$115.6	\$3.0
Urban Forestry	\$45.9	\$51.2	\$5.3	\$50.2	(\$1.0)
Building Repair	\$26.6	\$26.1	(\$0.5)	\$27.8	\$1.7
Street Repair	\$25.9	\$26.0	\$0.1	\$26.1	\$0.1
SAS Administration	\$9.0	\$6.2	(\$2.8)	\$0.9	(\$5.3)
Sanitation and Streets Commission	-	\$0.4	\$0.4	\$0.4	-
Bureau Total	\$210.0	\$222.5	\$12.5	\$221.0	(\$1.5)



<sup>\*</sup> FY 2021-22 Approved Budget is appropriated in Public Works

<sup>\*\*</sup> Excluding Sanitation and Streets Commission, approximately 25% of the FY 2022-23 Budget is appropriated in Public Works.

### Sources & Uses FY 2022-23 – All Funds





### Full-Time Equivalent Positions (FTEs) by Bureau (All Funds)

	*FY 2022-2023					
Division/Bureau	Operating Positions (A)	Project Positions (B)	Total Authorized Positions (C=A+B)	Attrition (D)	Total Funded and Project Positions (E=C+D)	
Sanitation and Streets						
Sanitation and Streets Commission	6.8	-	6.8	-	6.90	
Building Repair	121.98	6.0	127.98	(14.19)	113.79	
Street Repair	94.15	<del>-</del>	94.15	(7.56)	86.59	
Street Environmental Services	371.95	26.0	397.95	(15.91)	382.03	
Urban Forestry	197.07	8.25	205.32	(9.280	196.04	
SAS Administration	18.61	_	18.61	(1.13)	17.48	
Bureau Total	810.56	40.25	850.81	(38.79)	802.83	



<sup>\*</sup> Excluding Sanitation and Streets Commission, approximately 25% of the FY 2022-23 FTE is appropriated in Public Works.

### **Positions and Vacancies**

#### **Vacancies**

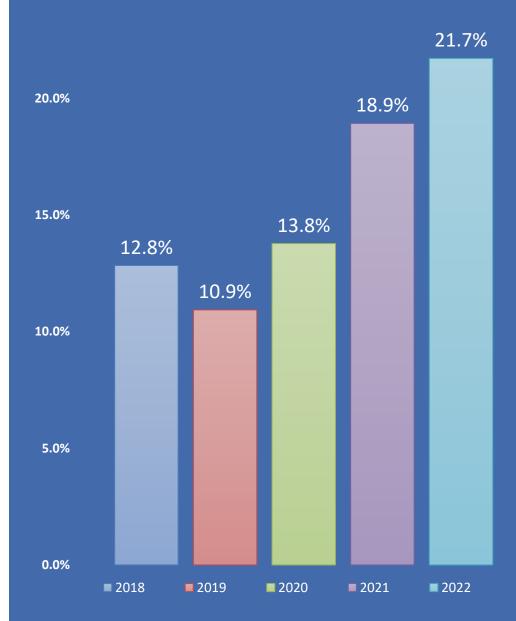
- Vacancies are currently at an all-time high of 21.7%
- Pre-pandemic vacancies were 10.9%

#### **Salary Savings**

- Vacancies will save more than \$11 million in FY23
- 636 positions project based, not filled until needed

#### **Corrective Actions**

- Budget includes new Public Works Human Resources Section
- Aggressive Hiring Plan for Public Works HR staff



25.0%



### **Major Programs**







#### **Street Cleaning**

- \$4.8 million for the Community Corridor Program, includes 100 staff dedicated to manual sweeping in commercial corridors
- \$14.0 million for the Pit Stop Program
- \$2.0 million for Graffiti Abatement Program pilot
- \$3.9 million for enhanced cleaning in the Tenderloin

#### **Tree Maintenance and Establishment**

- \$22.3 million for street tree maintenance
- \$2.4 million for street tree planting and establishment
- \$1.2 million for nighttime median maintenance

#### **Right-of-Way Renewal**

- \$1.4 million for pothole repairs
- \$0.7 million for fence repairs and facilities maintenance

#### **Other Projects**

- \$3.5 million for 100 curb ramp repair and expansion projects
- \$3.6 million in grants for construction of the SoMa Street Tree Nursery and \$0.4 million for volunteer coordination



### **Indirect Cost Plan Components**

For Sanitation & Streets, there are three components of the Indirect Cost Plan:

#### PAID TIME OFF (PTO)

# Accrues the cost of paid time off as it is earned and set aside for current and future use

- The budget for projected time off for all Public Works employees is moved annually from their division/bureau into the paid time off fund.
- All employee costs related to paid time off are posted in the PTO Fund.
- Costs are allocated to all funding sources

#### **BUREAU OVERHEAD (INDIRECT)**

Unique budgets for indirect expenses. As employees work, the indirect costs are assessed.

- Management positions
- Rent and facilities costs
- Materials/supplies
- Copier rentals
- Other equipment
- Work orders

#### **DEPARTMENT OVERHEAD (INDIRECT)**

This is the budget for department-level indirect costs. As direct employees work, the indirect costs are assessed.

- Director's Office
- Communications & Public Affairs
- All Deputy Directors
- Fleet, Storeroom
- Finance (Budget & Accounting)
- Contract Administration
- Materials procurement
- Information Technology
- Performance Management
- Materials/supplies
- Office rent (49SVN)
- City Administrator work order for HR, Safety and Training (Q1 only)
- Other work orders (Workers Compensation, City Attorney)



## **Department Initiatives and Enhancements**

Initiative \$ in millions	Initiative Description	FY 2022-23 Budget	FY 2023-24 Budget
Cleaning Expansion	Additional funding to expand Public Works' regular cleaning operations; includes 9 new positions & 55 new temporary positions	\$5.4	\$4.8
SoMa Tree Nursery	Staffing to manage new SoMa Tree Nursery; includes 1 new position	\$0.3	\$0.4
Median Maintenance	Staff for a new nighttime median maintenance crew; includes 6 new positions	\$1.2	\$1.5
Graffiti Abatement Pilot	Pilot program to abate graffiti on private property	\$2.0	\$2.0
Other Addbacks	Other dedicated Board of Supervisors projects include funding for the Pit Stops, Sunset Boulevard greenway and extra sweeping in the District 7 commercial corridor	\$2.2	\$1.0
Tota		\$11.1	\$9.7





**Questions?**