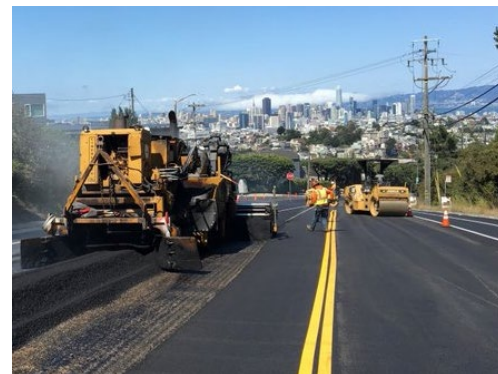
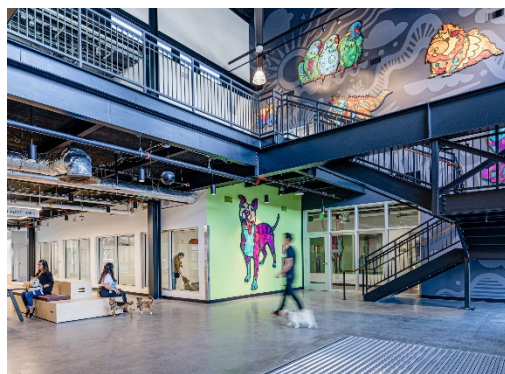
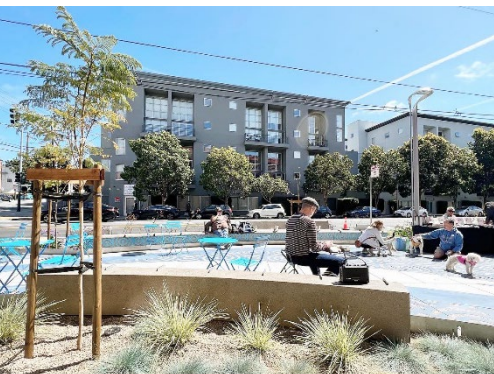


September 10, 2024

Building San Francisco: *Designing, Constructing, and Maintaining City Infrastructure*

Civil Grand Jury Report, June 20, 2024

**Summary of Responses by Public Works Commission**



## Commission Response to Civil Grand Jury

- PWC requested — not required — to respond to two findings and four recommendations
- Responded ahead of mid-August deadline
- Sent comments to S.F. County Superior Court Judge and Jury foreperson
- Thanked S.F. citizens for considered report on City's core responsibility of constructing and maintaining billions of dollars of capital projects for public benefit
  
- *First finding:* Lack of central database of capital assets makes it difficult to track and budget for facility maintenance and upkeep
- *PWC agreed:* SFPW should be part of team monitoring city assets post-construction, but project database should be managed by Capital Planning or Real Estate
  
- *Second finding:* PWC lacks reporting protocols necessary for overseeing department performance in capital project delivery
- *PWC partially agreed:* Regular capital project reporting began two years ago when Commission was seated and is not yet in final form; beginning this fall, Commission will receive annual report on all department functions, including bureaus involved in capital project delivery, to meet oversight requirement

## Commission Response to Civil Grand Jury

- *First recommendation:* Quarterly public hearings on PW capital project delivery, including scope, schedule, budget, and changes to these parameters over construction period
- *PWC partially agreed:* Hearing recommendation being implemented on annual basis (sufficient), with capital project reports to begin late this year; will include summary information on parameters of interest
  
- *Second recommendation:* PWC should weigh into capital facilities design and construction processes and procedures
- *PWC disagreed:* Commission role is not to provide project design and construction expertise and judgment, but to ensure taxpayer funds are spent appropriately for voter-approved projects, and public expectations are met or exceeded
  
- *Third recommendation:* PWC should visit all City capital projects completed by SFPW to assess quality and performance
- *PWC disagreed:* Quarterly visits to select capital projects either planned (contract approval pending), in process, or recently completed are both feasible and reasonable to represent the public's interest
  
- *Fourth recommendation:* PWC should develop process to obtain client feedback on unresolved construction issues or concerns with capital projects delivered by SFPW
- *PWC disagreed:* Client dept. representatives are invited to address Commission about their capital project delivery partnership with PW and lessons learned of value to department and use to public



# QUESTIONS