

**SAN FRANCISCO  
ANNUAL RATE REPORT**

**12 Months Ended June 30, 2016**

Recology Sunset Scavenger  
Recology Golden Gate  
Recology San Francisco

## **INTRODUCTION**

The San Francisco Refuse Collection and Rate Board Order (the Rate Order), issued on July 23, 2013, includes various reporting requirements as established in the Department of Public Works Director's Report, issued on June 7, 2013. The reporting requirements address several areas of information, including disposal tonnages, commercial recycling and composting accounts, bulky item recycling, toxics program participation and collection incentives, revenues and expenses, apartment customer caps and migration and special account reporting.

This report covers the period from July 1, 2015 to June 30, 2016.

## **DISPOSAL AND DIVERSION TONNAGE**

A summary of tons disposed is presented in Table 1. The table also shows the Tier 1 through Tier 4 Zero Waste Disposal Tonnage targets. Disposal tonnage is currently above the Tier 1 target. The tons disposed reflect only those tons that originate in San Francisco. Disposed tons includes out throws of materials removed from diversion streams by other processing facilities. Tables 1 and 3 exclude all tons that originate outside of San Francisco.

Table 2 shows the material diverted and used as Alternative Daily Cover (ADC). The three sources of ADC are oversized pieces from composting operations, urban organics composting operations and fines from iMRF operations. Table 3 presents a breakdown of diversion and disposal tonnage by company and by program.

## **COMMERCIAL RECYCLING AND COMPOSTING ACCOUNTS**

Table 4 presents information regarding the number of commercial accounts that are (1) trash compliant, (2) recycling compliant, and (3) composting compliant. The Table has been prepared in accordance with the requirements of the Rate Order.

## **BULKY ITEM RECYCLING AND TOXICS PROGRAM PARTICIPATION**

Tables 5a and 5b provide a summary of participation and materials captured in the various toxics programs. Additional information regarding Bulky Item Recycling (BIR), including non-toxic BIR tonnage, is provided in Table 3. Additional details about toxics programs are provided in the San Francisco Household Hazardous Waste Collection Facility Quarterly Report, submitted separately to the Department of the Environment by Recology San Francisco.

## **ABANDONED MATERIALS COLLECTION**

Effective July 1, 2013, the Companies assumed responsibility for the collection of certain abandoned materials, including materials reported through the City's 311 information system. The Companies and the City have integrated reporting between the 311 system and the Companies' information systems. Tonnage collected under this program is included in Table 3.

## **REVENUES**

Table 6 presents the actual revenues for the collection operations of Recology Sunset Scavenger and Recology Golden Gate. Revenues for Recology San Francisco are provided in Table 7. These revenues are presented consistent with the format on Schedule F.1 of the rate application.

Table 8 shows the actual recycling revenues for Recology San Francisco.

## **EXPENSES**

Table 9 presents the actual expenses for Recology Sunset Scavenger and Recology Golden Gate. Expenses for Recology San Francisco are provided in Table 10. These expenses are presented in a format consistent with Schedule D of the rate application.

## **APARTMENT CUSTOMERS AND REVENUE**

The Rate Order included a new rate structure for apartment customers. The Companies proposed a cap on the impact this structure would have over a two year period to allow customers an opportunity to adjust their service to mitigate the impact of this change. The cap on apartment rates ended on June 30, 2015.

## **LIFELINE AND DISABLED SERVICES PROGRAMS**

As of June 30, 2016, 7,379 customers participated in the Lifeline program. As of the same date, there were 441 participants in the Disabled Services program.

## **SPECIAL ACCOUNT REPORTING**

Appendix A contains account reports for the Special Reserve Fund, the New Reserve Fund, the Impound Account, and the Zero Waste Incentive Account. The reports include beginning balances, deposits, disbursements, interest and administrative fees as applicable and ending balances for the accounts.

## **SPECIAL RESERVE FUND**

The Rate Order terminated funding for the Special Reserve Fund as of July 1, 2013. The fund balance earns interest, which continues to accrue into the fund.

On December 16, 2015, the Refuse Collection and Disposal Rate Board issued a resolution to create a new account to serve as the New Special Reserve Fund for the July 2015 landfill disposal agreement with Recology Hay Road by withdrawing \$13,250,000 from the Special Reserve Fund. As directed in the resolution, \$1,250,000 will be an initial deposit and \$12,000,000 will be used to cover the increase in disposal and transportation costs.

## **IMPOUND ACCOUNT**

The Companies made monthly deposits to the Impound Account based on both fixed and variable payment requirements as contained in the Rate Order. Fixed payments to the Department of the Environment were made in accordance with the approved rate. The Department of the Environment distributes funds to the Department of Public Works. Payments to Alameda County, related to fees associated with disposal at the Altamont Landfill,

were made based on the volume of material sent to the landfill. These payments ceased upon the expiration of the landfill agreement on January 15, 2016.

### **ZERO WASTE INCENTIVE ACCOUNT**

The Companies made monthly deposits to the Zero Waste Incentive Account in amounts determined by the Rate Order. Funds held in the Zero Waste Incentive Account will be applied against future rate adjustments and certain amounts may be used to support additional diversion programs.

On January 29, 2016, the San Francisco Department of Public Works approved a withdrawal of \$5,778,916 from the Zero Waste Incentive Account to be used for upgrades at Pier 96.

**Table 1**  
**Disposal Tonnage**  
**Recology San Francisco**  
**July 2015 - June 2016**

	<b>Actual</b>	<b>Tier 1</b>	<b>Tier 2</b>	<b>Tier 3</b>	<b>Tier 4</b>
<b>Tons Disposed</b>	409,840	355,980	323,147	290,313	257,480

**Table 2**  
**Alternative Daily Cover Tonnage**  
**Recology San Francisco**  
**July 2015 - June 2016**

<b>Source</b>	<b>Tonnage</b>
Overs from Composting Operations	6,361
Overs from Urban Organics Composting	22
Fines from iMRF Operations	36,124
<b>Total Alternative Daily Cover</b>	<b>42,507</b>

**Table 3**  
**Recovery and Disposal Tonnage**  
**Combined SF Companies**  
**July 2015 - June 2016**

	Received	Recovered	Disposal	% Recovered
<b>Tunnel &amp; Beatty Trash</b>				
<b><u>From Recology Sunset</u></b>				
Fantastic 3	115,088	53	115,035	0.0%
Commercial	28,557	-	28,557	0.0%
Roll-off	22,842	-	22,842	0.0%
Bulky Item	145	-	145	0.0%
<b>Total from Recology Sunset</b>	<b>166,632</b>	<b>53</b>	<b>166,579</b>	<b>0.0%</b>
<b><u>From Recology Golden Gate</u></b>				
Fantastic 3	51,721	-	51,721	0.0%
Commercial	30,262	-	30,262	0.0%
Roll-off	20,609	-	20,609	0.0%
<b>Total from Recology Golden Gate</b>	<b>102,592</b>	<b>-</b>	<b>102,592</b>	<b>0.0%</b>
<b>Total from Recology Sunset &amp; Recology Golden Gate</b>	<b>269,223</b>	<b>53</b>	<b>269,171</b>	<b>0.0%</b>
<b>Tunnel &amp; Beatty Compostables</b>				
<b><u>From Recology Sunset</u></b>				
Fantastic 3	67,885	63,615	4,270	93.7%
Commercial	35,668	33,425	2,243	93.7%
<b>Total from Recology Sunset</b>	<b>103,553</b>	<b>97,040</b>	<b>6,513</b>	<b>93.7%</b>
<b><u>From Recology Golden Gate</u></b>				
Commercial	66,277	62,108	4,169	93.7%
<b>Total from Recology Golden Gate</b>	<b>66,277</b>	<b>62,108</b>	<b>4,169</b>	<b>93.7%</b>
<b><u>From Other Sources</u></b>				
Commercial Customers	427	427	-	100.0%
Department of Public Works	2,881	2,881	-	100.0%
Other City of San Francisco Departments	978	978	-	100.0%
Public Customers	633	633	-	100.0%
<b>Total from Other Sources</b>	<b>4,919</b>	<b>4,919</b>	<b>-</b>	<b>100.0%</b>
<b>Total Compostables</b>	<b>174,749</b>	<b>164,067</b>	<b>10,682</b>	<b>93.9%</b>
<b>iMRF</b>				
Roll-off from Recology Sunset	29,689	15,253	14,436	51.4%
Roll-off from Recology Golden Gate	46,080	23,674	22,405	51.4%
Commercial Customers	5,371	2,759	2,612	51.4%
Department of Public Works	5,421	2,785	2,636	51.4%
Other City of San Francisco Departments	113	58	55	51.4%
<b>Total iMRF</b>	<b>86,673</b>	<b>44,530</b>	<b>42,143</b>	<b>51.4%</b>
<b>Tunnel &amp; Beatty Other</b>				
Commercial Customers	11,719	3,245	8,475	27.7%
Department of Public Works	21,238	2,964	18,275	14.0%
Other City of San Francisco Departments	4,252	74	4,178	1.7%
City Cans	19,365	-	19,365	0.0%
Public Customers	37,743	15,291	22,452	40.5%
Recology Sunset Bulky Item/Abandoned Materials	11,051	6,729	4,322	60.9%
Recology Golden Gate Bulky Item	39	39	-	100.0%
Recology Sunset Inerts	10,539	10,539	-	100.0%
Recology Golden Gate Inerts	14,312	14,312	-	100.0%
Recology San Francisco Inerts	845	845	-	100.0%
Construction Material Reuse	254	254	-	100.0%
Recology Sunset/Recology Golden Gate Tires	62	62	-	100.0%
Recology Sunset/Recology Golden Gate Other Recycling	1,083	1,083	-	100.0%
<b>Total Other</b>	<b>132,503</b>	<b>55,437</b>	<b>77,066</b>	<b>41.8%</b>
<b>Total Tunnel &amp; Beatty</b>	<b>663,149</b>	<b>264,087</b>	<b>399,062</b>	<b>39.8%</b>

Table 3 - Continued

	Received	Recovered	Disposal	% Recovered
<b>Recycle Central Recyclables</b>				
<b><u>From Recology Sunset</u></b>				
Fantastic 3	71,733	61,984	9,748	86.4%
Source Separated	174	174	-	100.0%
Mixed Commercial	561	225	337	40.0%
Mixed Paper	8,187	6,721	1,465	82.1%
<b>Total from Recology Sunset</b>	<b>80,655</b>	<b>69,104</b>	<b>11,550</b>	<b>85.7%</b>
<b><u>From Recology Golden Gate</u></b>				
Fantastic 3	52,021	44,951	7,070	86.4%
Source Separated	526	526	-	100.0%
Mixed Commercial	1,020	408	612	40.0%
Mixed Paper	9,466	7,772	1,694	82.1%
<b>Total from Recology Golden Gate</b>	<b>63,032</b>	<b>53,657</b>	<b>9,375</b>	<b>85.1%</b>
<b>Total from Recology Sunset and Golden Gate</b>	<b>143,687</b>	<b>122,761</b>	<b>20,926</b>	<b>85.4%</b>
Other Sources - Source Separated	19,141	19,141	-	100.0%
<b>Total Recycle Central Recyclables</b>	<b>162,828</b>	<b>141,902</b>	<b>20,926</b>	<b>87.1%</b>
<b>Sustainable Crushing</b>	<b>93,271</b>	<b>93,271</b>	<b>-</b>	<b>100.0%</b>
<b><u>Direct Material Recycling - Debris Box Collection</u></b>	<b>376</b>	<b>376</b>	<b>-</b>	<b>100.0%</b>
<b><u>Adjustments (Inventory, moisture)</u></b>	<b>(10,269)</b>	<b>-</b>	<b>(10,269)</b>	<b>0.0%</b>
<b><u>Hay Road Variance - Shipped vs. Received</u></b>	<b>121</b>	<b>-</b>	<b>121</b>	<b>0.0%</b>
<b>Total Tons</b>	<b>909,476</b>	<b>499,636</b>	<b>409,840</b>	<b>54.9%</b>

<b>Disposal Breakdown</b>	
Altamont Landfill	212,716
Recology Hay Road Landfill	183,787
El Sobrante Landfill (Titus residual)	2,604
Covanta (RBVON residual)	1,107
Fink Road Landfill (RBVON residual)	4,539
John Smith Landfill (Pacheco Pass residual)	111
Monterey Peninsula Landfill (Pacheco Pass residual)	3,995
Recology Hay Road (RBVON residual)	930
Zanker Material Processing Facility (C&D residual)	51
<b>Total Disposal</b>	<b>409,840</b>

**Table 4**  
**Commercial Accounts and Compliance**  
**Recology Sunset Scavenger and Recology Golden Gate**  
**July 2015 - June 2016**

	Number of Accounts as of 6/30/2016	Percent of Total
Total Accounts	16,853	100.0%
Trash Compliant	16,799	99.7%
Recycling Compliant	16,598	98.5%
Composting Compliant	16,321	96.8%

**Table 5a**  
**Toxics Collection and Participation**  
**Recology San Francisco**  
**July 2015 - June 2016**

Program	Collection Weight Tons Handled	Service Standard	
		Number	Unit
HHW Facility Drop Off	254.59	8,265	Customers Served
HHW Home Collection	107.41	1,848	Pickups
HHW Home Collection		3,805	Equivalent Loads
Very Small Quantity Generator	68.91	453	Business Appointments
Residential Curbside Battery Collection	20.60		
Apartment Building Battery Collection	7.24	298	Pickups
Retail Collection Partners	123.61	1,270	Pickups
Gigantic 3 Collection Events	3.30	834	Customers Served
Waste Acceptance Control Program	43.28		
Bulky Item Recycling - E-Waste	380.00	58,815	Pickups*
Public Drop Off - E-waste	118.71		

\* Bulky item pickups include non-E-waste customers



**Table 5b**  
**Toxics Collection Incentives**  
**Recology San Francisco**  
**July 2015 - June 2016**

Toxics Item	Target (Tons)	Actual (Tons)
Latex Paint		251.54
Oil Base Paint		48.07
Paint Distributed for Direct Reuse		6.75
<b>Total Paint</b>	<b>600.00</b>	<b>306.35</b>
Household Batteries - Single Use		61.05
Household Batteries - Rechargeable		8.37
<b>Total Household Batteries</b>	<b>109.00</b>	<b>69.42</b>
<b>Fluorescent &amp; Other Mercury Containing Lamps</b>	<b>59.00</b>	<b>37.17</b>

\* Targets reflect Tier 1 incentive amounts

**Table 6**  
**Revenue**  
**Recology Sunset Scavenger and Recology Golden Gate**  
**July 2015 - June 2016**

	Projection	Actual	Variance
<b><u>Residential</u></b>			
Number of Customers	141,244	140,781	0%
Annual Revenue	\$ 73,136,590	\$ 74,230,962	1%
Revenue Per Customer	\$ 518	\$ 527	2%
<b><u>Apartment</u></b>			
Number of Customers	8,628	8,311	-4%
Annual Revenue	\$ 63,800,708	\$ 59,370,929	-7%
Revenue Per Customer	\$ 7,395	\$ 7,144	-3%
<b><u>Commercial</u></b>			
Number of Customers	16,564	16,853	2%
Annual Revenue	\$ 104,662,046	\$ 121,796,798	16%
Revenue Per Customer	\$ 6,319	\$ 7,227	14%
<b><u>Commercial Compactors</u></b>			
Number of Customers	229	223	-3%
Annual Revenue	\$ 27,450,214	\$ 27,684,610	1%
Revenue Per Customer	\$ 119,870	\$ 124,146	4%
<b>Revenue Subject to Rate</b>	<b>\$ 269,049,558</b>	<b>\$ 283,083,298</b>	<b>5%</b>
Revenue not Subject to Rate:			
Debris Box Revenue	\$ 14,005,758	\$ 20,265,534	45%
Equipment & Supply Sales	822,911	1,689,816	105%
CalRecycle Payment	322,934	533,210	65%
Miscellaneous Income	223,509	277,166	24%
<b>Total Other Revenue not Subject to Rate</b>	<b>\$ 15,375,112</b>	<b>\$ 22,765,726</b>	<b>48%</b>
<b>Total Sources</b>	<b>\$ 284,424,670</b>	<b>\$ 305,849,024</b>	<b>8%</b>
Impound Account Funding	\$ (15,094,168)	\$ (15,094,164)	0%
ZWI Funding	(3,859,404)	(3,859,404)	0%
<b>Net Revenue Retained</b>	<b>\$265,471,098</b>	<b>\$286,895,456</b>	<b>8%</b>

\*Contracts revenue is included within Commercial and Commercial Compactors Revenue.

**Table 7**  
**Revenues**  
**Recology San Francisco**  
**July 2015 - June 2016**

	Projection	Actual	Variance
<b><u>Tonnage Charged by Tipping Fee</u></b>			
Recology Sunset Scavenger/Golden Gate			
Recycle Central	134,020	143,684	7%
Compostables	158,454	169,830	7%
iMRF	54,189	75,954	40%
Trash	259,358	269,220	4%
Other	7,182	12,047	68%
Subtotal (Recology Sunset Scavenger/Golden Gate)	613,203	670,735	9%
Public Customers	33,534	38,070	14%
Commercial Customers	16,011	21,121	32%
Total San Francisco Tons	662,748	729,926	10%
Total Non-San Francisco Tons	1,512	2,727	80%
<b>Total Tonnage Charged by Tipping Fee</b>	<b>664,260</b>	<b>732,653</b>	<b>10%</b>
Rate Per Ton	\$ 154.06	\$ 154.06	0%
<b><u>Transfer and Processing Revenue</u></b>			
Recology Sunset Scavenger/Golden Gate			
Recycle Central	\$ 20,647,063	\$ 22,135,945	7%
Compostables	24,411,448	26,164,005	7%
iMRF	8,348,299	11,701,518	40%
Trash	39,956,647	41,476,019	4%
Other	1,106,454	1,856,015	68%
Subtotal (Recology Sunset Scavenger/Golden Gate)	\$ 94,469,911	\$ 103,333,502	9%
Public Customers	5,166,322	5,864,995	14%
Commercial Customers	2,466,709	3,253,969	32%
Total San Francisco	\$ 102,102,942	\$ 112,452,466	10%
Total Non-San Francisco	232,939	420,123	80%
<b>Total Revenue from Tipping Fee</b>	<b>\$ 102,335,881</b>	<b>\$ 112,872,589</b>	<b>10%</b>
Net Recycling Revenue	\$ 21,818,095	\$ 17,363,164	-20%
Non-rate Revenue	435,913	861,591	98%
Intercompany Dirt, Inerts & Others	552,871	866,071	57%
Rental Income	46,491	44,400	-4%
<b>Total Other Revenue</b>	<b>\$ 22,853,370</b>	<b>\$ 19,135,226</b>	<b>-16%</b>
<b>Total Sources</b>	<b>\$ 125,189,251</b>	<b>\$ 132,007,815</b>	<b>5%</b>
Impound Account Funding	\$ (3,375,415)	\$ (2,322,942)	-31%
ZWI Funding	(2,527,752)	(2,527,752)	0%
<b>Total Revenue Retained</b>	<b>\$ 119,286,084</b>	<b>\$ 127,157,121</b>	<b>7%</b>

**Table 8**  
**Recycling Revenue**  
**Recology San Francisco**  
**July 2015 - June 2016**

<b>Recycle Central</b>	<b>Projection</b>	<b>Actual</b>
Mixed Paper	70,899	73,687
Cardboard	36,527	29,689
White Ledger	268	20
Coated Book Stock	385	-
Aluminum	501	373
Metal/Ferrous	1,771	1,513
PET	1,451	1,308
HDPE Blend	1,399	1,176
Mixed Plastics 3-7	565	954
Flint Glass	667	316
Amber Glass	596	294
Green Glass	401	189
Mixed Glass	17,503	22,628
Glass Fines	1,291	1,347
<b>Total Tons</b>	<b>134,225</b>	<b>133,496</b>
<b>Price Per Ton</b>		
Mixed Paper	\$ 127.48	\$ 107.04
Cardboard	167.59	146.62
White Ledger	270.56	188.00
Coated Book Stock	202.41	-
Aluminum	4,310.61	3,641.30
Metal/Ferrous	162.41	48.67
PET	2,178.56	1,876.62
HDPE Blend	780.41	614.14
Mixed Plastics 3-7	61.38	77.62
Flint Glass	195.20	243.00
Amber Glass	202.41	238.00
Green Glass	188.03	229.00
Mixed Glass	137.35	126.35
Glass Fines	137.35	127.40
<b>Revenue</b>		
Mixed Paper	\$ 9,038,560	\$ 7,887,337
Cardboard	6,121,452	4,352,961
White Ledger	72,510	3,839
Coated Book Stock	77,926	-
Aluminum	2,159,101	1,357,550
Metal/Ferrous	287,564	73,628
PET	3,161,793	2,454,037
HDPE Blend	1,091,633	722,394
Mixed Plastics 3-7	34,706	74,071
Flint Glass	130,262	76,846
Amber Glass	120,634	70,005
Green Glass	75,367	43,375
Mixed Glass	2,404,070	2,859,086
Glass Fines	177,360	171,641
<b>Recycle Central Revenue</b>	<b>\$ 24,952,939</b>	<b>\$ 20,146,770</b>

Table 8 - Continued

<b>Tunnel &amp; Beatty Operations</b>	<b>Projection</b>	<b>Actual</b>
Metal	6,984	13,189
Wood	12,887	13,325
Mixed Rigid Plastic	1,935	1,686
SB20/50 E-Waste	424	450
<b>Total Tons</b>	<b>22,230</b>	<b>28,650</b>
<b>Price Per Ton</b>		
Metal	\$ 202.28	\$ 52.16
Wood	20.30	16.25
Mixed Rigid Plastic	162.68	141.07
SB20/50 E-Recycling	352.46	145.18
<b>Revenue</b>		
Metal	\$ 1,412,620	\$ 687,951
Wood	261,657	216,492
Mixed Rigid Plastic	314,787	237,901
SB20/50 E-Recycling	149,557	65,331
<b>Tunnel &amp; Beatty Revenue</b>	<b>\$ 2,138,621</b>	<b>\$ 1,207,676</b>
<b>Sustainable Crushing Revenue</b>	<b>\$ 1,807,699</b>	<b>\$ 1,448,481</b>
<b>Total Recycling Revenue</b>	<b>\$ 28,899,259</b>	<b>\$ 22,802,927</b>
Processing Expenses	(453,243)	(1,512,755)
Purchases	(6,627,921)	(3,927,008)
<b>Net Recycling Revenues</b>	<b>\$ 21,818,095</b>	<b>\$ 17,363,164</b>

**Table 9**  
**Expenses**  
**Recology Sunset Scavenger and Recology Golden Gate**  
**July 2015 - June 2016**

	Projection	Actual	Variance
Payroll	\$ 67,610,289	\$ 69,746,753	3%
Payroll Taxes	5,301,564	5,285,936	0%
Pension	12,966,648	8,134,483	-37%
Health Insurance	20,820,904	19,009,422	-9%
Workers Compensation	6,559,434	9,919,456	51%
<b>Total Payroll &amp; Related</b>	<b>\$ 113,258,839</b>	<b>\$ 112,096,050</b>	<b>-1%</b>
Bad Debt	\$ 513,838	\$ 292,535	-43%
Building & Facility Repair	221,009	203,805	-8%
Contract Services	748,585	896,960	20%
Corporate Accounting Services	1,807,112	1,752,254	-3%
Corporate Management	1,384,396	1,816,124	31%
Depreciation	305,464	300,591	-2%
Environmental Compliance	412,792	567,237	37%
Freight	72,462	67,213	-7%
Fuel	3,839,949	3,757,277	-2%
Human Resources	542,697	717,399	32%
I/C Disposal	41,045,598	42,587,221	4%
I/C Processing	53,977,477	61,631,203	14%
IT Services	2,043,180	2,347,116	15%
Lease	13,997,063	13,187,320	-6%
Liability Insurance	3,482,822	2,714,608	-22%
Licenses & Permits	1,774,537	1,592,394	-10%
O/S Billing Services	331,845	314,470	-5%
O/S Disposal	21,022	34,739	65%
O/S Equipment Rental	199,188	211,650	6%
Office	375,380	376,851	0%
Parts	2,008,252	2,264,467	13%
Postage	328,774	317,266	-4%
Professional Services	1,456,692	643,675	-56%
Property Rental	1,306,563	1,448,191	11%
Repairs & Maintenance	1,317,975	1,230,658	-7%
Security & Janitorial	404,242	468,234	16%
Supplies	1,428,895	2,391,896	67%
Sustainability	188,425	289,192	53%
Taxes	1,451,506	1,448,722	0%
Telephone	378,107	427,506	13%
Tires & Tubes	506,358	813,490	61%
Utilities	391,341	446,376	14%
T&G Maintenance Allocation	(55,732)	(13,750)	-75%
Other	1,888,514	1,702,900	-10%
<b>Total Expenses</b>	<b>\$ 253,355,168</b>	<b>\$ 261,343,840</b>	<b>3%</b>

**Table 10**  
**Expenses**  
**Recology San Francisco**  
**July 2015 - June 2016**

	Projection	Actual	Variance
Payroll	\$ 37,388,049	\$ 39,789,488	6%
Payroll Taxes	3,065,180	3,110,876	1%
Pension	5,326,828	5,011,357	-6%
Health Insurance	12,545,515	11,834,832	-6%
Workers Compensation	2,718,938	3,784,382	39%
<b>Total Payroll &amp; Related</b>	<b>\$ 61,044,510</b>	<b>\$ 63,530,935</b>	<b>4%</b>
Bad Debt	\$ 17,923	\$ 68,664	283%
Bridge Tolls	851,455	1,044,466	23%
Building & Facility Repair	747,690	678,929	-9%
Contract Services	328,816	318,510	-3%
Corporate Accounting Services	192,705	123,377	-36%
Corporate Management	144,985	126,561	-13%
Depreciation	1,165,533	1,245,077	7%
Environmental Compliance	44,468	40,654	-9%
Freight	1,230,647	1,513,093	23%
Fuel	3,059,051	2,786,692	-9%
Human Resources	370,351	472,856	28%
I/C Disposal - Hay Road Landfill	-	7,224,867	100%
Hay Road Reimbursement - Disposal Costs	-	(1,780,372)	-100%
Hay Road Reimbursement - Transportation and Other Non-Disposal Costs	-	(2,342,311)	-100%
I/C Processing	8,619,718	11,143,248	29%
IT Services	612,666	710,550	16%
Lease	5,658,171	4,927,483	-13%
Liability Insurance	984,897	808,640	-18%
License Fee - Brisbane	2,209,696	2,102,509	-5%
Other Licenses & Permits	310,971	351,388	13%
O/S Equipment Rental	387,166	227,061	-41%
O/S Disposal - Altamont Landfill	4,623,959	2,857,968	-38%
O/S Disposal - Other	1,196,719	972,359	-19%
O/S Processing	923,747	461,342	-50%
Office	327,067	216,596	-34%
Parts	1,359,342	1,651,448	21%
Postage	1,785	4,896	174%
Professional Services	2,061,099	2,447,476	19%
Property Rental	3,816,767	3,925,643	3%
Repairs & Maintenance	471,993	817,558	73%
Security & Janitorial	925,057	606,400	-34%
Supplies	1,650,125	2,600,788	58%
Sustainability	19,166	20,132	5%
Taxes	1,647,897	1,668,081	1%
Telephone	189,806	268,704	42%
Tires & Tubes	174,644	403,788	131%
Utilities	1,362,673	1,591,485	17%
Other	416,320	827,656	99%
<b>Total Expenses</b>	<b>\$ 109,149,586</b>	<b>\$ 116,665,197</b>	<b>7%</b>

**Table 11**  
**Statement of Operating Ratios and Profit Margin**  
**Recology Sunset Scavenger and Recology Golden Gate**  
**July 2015 - June 2016**

		Crosswalk	Projection	Actual	Dollar Variance	Percentage Variance
<b>SOURCES</b>	Residential	See Table 6	\$ 73,136,590	\$ 74,230,962	\$ 1,094,372	1%
	Apartment	See Table 6	63,800,708	59,370,929	(4,429,780)	-7%
	Commercial	See Table 6	104,662,046	121,796,798	17,134,752	16%
	Commercial Compactors	See Table 6	27,450,214	27,684,610	234,396	1%
	<b>Current Ratepayer Revenue</b>		<b>269,049,558</b>	<b>283,083,298</b>	<b>14,033,740</b>	<b>5%</b>
	Debris Box and Other Non Rate Revenue	See Table 6	15,375,112	22,765,726	7,390,614	48%
<b>(a) Total Sources</b>			<b>284,424,670</b>	<b>305,849,024</b>	<b>21,424,354</b>	<b>8%</b>
<b>USES</b>	Impound Account Funding (Not OR Eligible)	See Table 6	15,094,168	15,094,164	(4)	0%
	ZWI Funding (Not OR Eligible)	See Table 6	3,859,404	3,859,404	-	0%
	I/C Processing (Not OR Eligible)	See Table 9	53,977,477	61,631,203	7,653,726	14%
	I/C Disposal (Not OR Eligible)	See Table 9	41,045,598	42,587,221	1,541,623	4%
	<b>(b) OR Eligible Expenses</b>	See Table 9	<b>158,332,092</b>	<b>157,125,416</b>	<b>(1,206,676)</b>	<b>-1%</b>
<b>(c) Total Uses</b>			<b>272,308,740</b>	<b>280,297,408</b>	<b>7,988,668</b>	<b>3%</b>
<b>(d) NET PROFIT = (a) less (c)</b>			<b>\$ 12,115,930</b>	<b>\$ 25,551,616</b>	<b>\$ 13,435,686</b>	<b>111%</b>
<b>OPERATING RATIO ON PROFIT ELIGIBLE EXPENSES</b> = 100% less ((d) divided by ((b) plus (d)))			<b>92.9%</b>	<b>86.0%</b>		
<b>OPERATING RATIO ON ALL EXPENSES</b> = 100% less ((d) divided by ((c) plus (d)))			<b>95.7%</b>	<b>91.6%</b>		
<b>PROFIT MARGIN ON ALL EXPENSES</b> = (d) divided by (a)			<b>4.3%</b>	<b>8.4%</b>		

\*Contracts revenue is included within Commercial and Commercial Compactors Revenue.



**Table 12**  
**Statement of Operating Ratios and Profit Margin**  
**Recology San Francisco**  
**July 2015 - June 2016**

		Crosswalk	Projection	Actual	Dollar Variance	Percentage Variance
<b>SOURCES</b>	Tipping Fee Revenue	See Table 7	\$ 102,335,881	\$ 112,872,589	\$ 10,536,708	10%
	Net Recycling Revenue	See Table 7	21,818,095	17,363,164	(4,454,931)	-20%
	Other Revenue	See Table 7	1,035,275	1,772,062	736,787	71%
	<b>(a) Total Sources</b>		<b>125,189,251</b>	<b>132,007,815</b>	<b>6,818,564</b>	<b>5%</b>
<b>USES</b>	Impound Account Funding (Not OR Eligible)	See Table 7	3,375,415	2,322,942	(1,052,473)	-31%
	ZWI Funding (Not OR Eligible)	See Table 7	2,527,752	2,527,752	-	0%
	O/S Disposal - Altamont Landfill (Not OR Eligible)	See Table 10	4,623,959	2,857,968	(1,765,991)	-38%
	I/C Disposal - Hay Road Landfill (Not OR Eligible)	See Table 10	-	7,224,867	7,224,867	100%
	Hay Road Reimbursement - Disposal Costs (Not OR Eligible)	See Table 10	-	(1,780,372)	(1,780,372)	-100%
	License Fee - Brisbane (Not OR Eligible)	See Table 10	2,209,696	2,102,509	(107,187)	-5%
	<b>(b) OR Eligible Expenses</b>	See Table 10	<b>102,315,931</b>	<b>106,260,224</b>	<b>3,944,293</b>	<b>4%</b>
<b>(c) Total Uses</b>		<b>115,052,753</b>	<b>121,515,891</b>	<b>6,463,138</b>	<b>6%</b>	
<b>(d) NET PROFIT = (a) less (c)</b>			<b>\$ 10,136,499</b>	<b>\$ 10,491,924</b>	<b>\$ 355,425</b>	<b>4%</b>
<b>OPERATING RATIO ON PROFIT ELIGIBLE EXPENSES</b> = 100% less ((d) divided by ((b) plus (d)))			<b>91.0%</b>	<b>91.0%</b>		
<b>OPERATING RATIO ON ALL EXPENSES</b> = 100% less ((d) divided by ((c) plus (d)))			<b>91.9%</b>	<b>92.1%</b>		
<b>PROFIT MARGIN ON ALL EXPENSES</b> = (d) divided by (a)			<b>8.1%</b>	<b>7.9%</b>		

**Table 13**  
**Statement of Operating Ratios and Profit Margin**  
**Combined SF Companies**  
**July 2015 - June 2016**

	Crosswalk	Projection	Actual	Dollar Variance	Percentage Variance
RSS and RGG OR Eligible Expenses	See Table 11	\$ 158,332,092	\$ 157,125,416	\$ (1,206,675)	-1%
RSF OR Eligible Expenses	See Table 12	102,315,931	106,260,224	3,944,293	4%
<b>(b) Combined Recology OR Eligible Expenses</b>		<b>260,648,023</b>	<b>263,385,640</b>	<b>2,737,617</b>	<b>1%</b>
RSS and RGG Total Uses	See Table 11	272,308,740	280,297,408	7,988,668	3%
RSF Total Uses	See Table 12	115,052,753	121,515,891	6,463,137	6%
<b>(c) Combined Recology Total Uses</b>		<b>387,361,492</b>	<b>401,813,299</b>	<b>14,451,807</b>	<b>4%</b>
RSS and RGG Net Profit	See Table 11	12,115,930	25,551,616	13,435,686	111%
RSF Net Profit	See Table 12	10,136,499	10,491,924	355,424	4%
<b>(d) Combined Recology Net Profit</b>		<b>\$ 22,252,429</b>	<b>\$ 36,043,540</b>	<b>\$ 13,791,111</b>	<b>62%</b>
<b>COMBINED OPERATING RATIO ON PROFIT ELIGIBLE EXPENSES</b> = 100% less ((d) divided by ((b) plus (d)))		<b>92.1%</b>	<b>88.0%</b>		
<b>COMBINED OPERATING RATIO ON ALL EXPENSES</b> = 100% less ((d) divided by ((c) plus (d)))		<b>94.6%</b>	<b>91.8%</b>		
<b>PROFIT MARGIN ON ALL EXPENSES</b> = (d) divided by ((c) plus (d))		<b>5.4%</b>	<b>8.2%</b>		

**Table 14**  
**Recology San Francisco**  
**Amortization of ZWI Funds for Capital Expenditures**  
**July 2015 - June 2016**

Capital Expenditure Project	ZWI Funds Received	Date Received	Amortization Start Date	ZWI Funds to be Amortized	Cumulative Amortization End of Prior Rate Year	Amortization in Current Report	Cumulative Amortization as of this Report	Remaining Balance
Improvements for Pier 96 - RY14	\$ 2,621,225	2/10/2016	10/1/2016	\$ 2,621,225	\$ -	-	\$ -	\$ 2,621,225
Improvements for Pier 96 - RY15	\$ 3,157,691	2/10/2016	10/1/2016	\$ 3,157,691	\$ -	-	\$ -	\$ 3,157,691
	\$ 5,778,916			\$ 5,778,916	\$ -	\$ -	\$ -	\$ 5,778,916

\* Funds were released from the ZWI account to offset the cost of capital expenditures incurred by Recology San Francisco. The funds received are being amortized and recorded as negative expenses in Table 10 over the same period as the related capital expenditure project assets. There was no amortization over this period.

**APPENDIX A**  
**COMBINED SF COMPANIES**  
**Account Details**

**Special Reserve Fund**

Deposits, Disbursements and Balances for RY 2016

**Table A-1**

Beginning Balance (July 1, 2015)	\$ 29,618,214.31
Interest	77,249.16
Administrative Fees	(6,128.38)
Disbursements	<u>(13,250,000.00)</u>
Ending Balance (June 30, 2016)	<u><b>\$ 16,439,335.09</b></u>

**Special Reserve Fund**

Investment Activity for RY 2016

**Table A-2**

<b>Month</b>	<b>Interest Earned</b>	<b>Admin. Fee</b>
Jul-15	\$ 7,575.31	\$ 795.71
Aug-15	7,355.31	813.94
Sep-15	8,530.95	552.62
Oct-15	8,815.31	787.32
Nov-15	8,035.95	756.79
Dec-15	7,280.81	614.01
Jan-16	7,082.06	415.67
Feb-16	4,721.22	310.08
Mar-16	5,227.06	-
Apr-16	5,058.45	-
May-16	4,275.06	421.49
Jun-16	3,291.67	660.75
<b>Totals</b>	<b>\$ 77,249.16</b>	<b>\$ 6,128.38</b>

**Special Reserve Fund**

Disbursements for RY 2016

**Table A-3**

Transaction Date	Check #	Payee	Description	Amount
4/13/16	Transfer	New Reserve Fund	Initial Funding of New Reserve	\$ 13,250,000.00
<b>TOTALS</b>				<b>\$ 13,250,000.00</b>

**New Reserve Fund**

Deposits, Disbursements and Balances for RY 2016

**Table A-4**

Beginning Balance (July 1, 2015)	\$ -
Deposits	13,250,000.00
Interest	11,988.61
Ending Balance (June 30, 2016)	<u><b>\$ 13,261,988.61</b></u>

**New Reserve Fund**

Deposit Detail for RY 2016

**Table A-5**

Month	Special Reserve Fund
Jul-15	\$ -
Aug-15	-
Sep-15	-
Oct-15	-
Dec-15	-
Jan-16	-
Feb-16	-
Mar-16	-
Apr-16	13,250,000.00
May-16	-
Jun-16	-
<b>Totals</b>	<b>\$ 13,250,000.00</b>

**New Reserve Fund**Investment Activity for RY 2016**Table A-6**

<b>Month</b>	<b>Interest Earned</b>
Jul-15	\$ -
Aug-15	-
Sep-15	-
Oct-15	-
Nov-15	-
Dec-15	-
Jan-16	-
Feb-16	-
Mar-16	-
Apr-16	2,762.21
May-16	4,651.64
Jun-16	4,574.76
<b>Totals</b>	<b>\$ 11,988.61</b>

**Impound Account**Deposits, Disbursements and Balances for RY 2016**Table A-7**

Beginning Balance (July 1, 2015)	\$ 449,500.05
Deposits	17,417,106.45
Interest	1,447.42
Disbursements	(17,680,867.52)
Ending Balance (June 30, 2016)	<u><u>\$ 187,186.40</u></u>

**Impound Account**Deposit Detail for RY 2016**Table A-8**

<b>Month</b>	<b>Recology Golden Gate</b>	<b>Recology Sunset Scavenger</b>	<b>Recology San Francisco</b>	<b>Total Deposit Amount</b>
Jul-15	\$ 544,713.00	\$ 713,134.00	\$ 303,865.59	\$ 1,561,712.59
Aug-15	544,713.00	713,134.00	295,258.66	1,553,105.66
Sep-15	544,713.00	713,134.00	321,574.53	1,579,421.53
Oct-15	544,713.00	713,134.00	305,654.36	1,563,501.36
Nov-15	544,713.00	713,134.00	309,543.82	1,567,390.82
Dec-15	544,713.00	713,134.00	300,776.40	1,558,623.40
Jan-16	544,713.00	713,134.00	329,232.15	1,587,079.15
Feb-16	544,713.00	713,134.00	157,036.94	1,414,883.94
Mar-16	544,713.00	713,134.00	-	1,257,847.00
Apr-16	544,713.00	713,134.00	-	1,257,847.00
May-16	544,713.00	713,134.00	-	1,257,847.00
Jun-16	544,713.00	713,134.00	-	1,257,847.00
<b>Totals</b>	<b>\$ 6,536,556.00</b>	<b>\$ 8,557,608.00</b>	<b>\$ 2,322,942.45</b>	<b>\$ 17,417,106.45</b>

**Impound Account**Investment Activity for RY 2016**Table A-9**

<b>Month</b>	<b>Interest Earned</b>
Jul-15	\$ 127.21
Aug-15	119.50
Sep-15	124.18
Oct-15	144.97
Nov-15	144.49
Dec-15	166.52
Jan-16	120.91
Feb-16	110.31
Mar-16	110.10
Apr-16	97.92
May-16	89.26
Jun-16	92.05
<b>Totals</b>	<b>\$ 1,447.42</b>

**Impound Account**  
Disbursements for RY 2016

**Table A-10**

Payee	Date	Check #	Landfill Tonnage Date Basis	Landfill Tonnage Subject To Per Ton Fees	City & County of S.F. (1)	Tonnage Fees (2)	Other Fees (3)	Business License Tax (4)	Open Space Fees (5)	Misc. Fees	Total Disbursements
Waste Management Authority of Alameda	07/24/15	896	Jun-15	\$ 32,254.09		\$ 200,942.86					\$ 200,942.86
San Francisco Department of Environment	07/24/15	897			765,476.79						765,476.79
City & County of San Francisco	07/24/15	898			492,370.51						492,370.51
Altamont Landfill & RRF	07/24/15	899	Jun-15	32,254.09			14,546.59				14,546.59
Altamont Landfill & RRF	07/24/15	900	Apr-15-Jun-15	95,521.12					170,982.81		170,982.81
Altamont Landfill & RRF	08/26/15	901	Jul-15	31,340.48			14,134.55				14,134.55
Waste Management Authority of Alameda	08/26/15	902	Jul-15	31,340.48		195,251.29					195,251.29
San Francisco Department of Environment	08/26/15	903			765,476.79						765,476.79
City & County of San Francisco	08/26/15	904			492,370.51						492,370.51
Altamont Landfill & RRF	09/16/15	905	Aug-15	34,133.80			15,394.34				15,394.34
Waste Management Authority of Alameda	09/16/15	906	Aug-15	34,133.80		212,653.57					212,653.57
San Francisco Department of Environment	09/16/15	907			765,476.79						765,476.79
City & County of San Francisco	09/16/15	908			492,370.51						492,370.51
Waste Management Authority of Alameda	10/26/15	909	Sep-15	32,443.94		202,125.75					202,125.75
San Francisco Department of Environment	10/26/15	910			765,476.79						765,476.79
City & County of San Francisco	10/26/15	911			492,370.51						492,370.51
Altamont Landfill & RRF	10/26/15	912	Sep-15	32,443.94			14,632.22				14,632.22
Altamont Landfill & RRF	10/26/15	913	Jul-15-Sep15	97,918.22					175,273.61		175,273.61
Altamont Landfill & RRF	11/17/15	914	Oct-15	32,443.54			14,632.04				14,632.04
Waste Management Authority of Alameda	11/17/15	915	Oct-15	32,443.54		206,016.48					206,016.48
San Francisco Department of Environment	11/17/15	916			765,476.79						765,476.79
City & County of San Francisco	11/17/15	917			492,370.51						492,370.51
Wells Fargo Bank - Check Printing Fee	12/02/15	Auto								212.77	212.77
Altamont Landfill & RRF	12/10/15	918	Nov-15	31,524.62			14,217.61				14,217.61
Waste Management Authority of Alameda	12/10/15	919	Nov-15	31,524.62		200,181.34					200,181.34
San Francisco Department of Environment	12/10/15	920			765,476.79						765,476.79
City & County of San Francisco	12/10/15	921			492,370.51						492,370.51
Altamont Landfill & RRF	01/26/16	922	Jan-15-Dec-15	386,854.45				367,511.74			367,511.74
Altamont Landfill & RRF	01/26/16	923	Dec-15	34,507.09			15,562.69				15,562.69
Altamont Landfill & RRF	01/26/16	924	Oct-15-Dec-15	98,475.25					176,270.70		176,270.70
Void	01/26/16	925									0.00
Waste Management Authority of Alameda	01/26/16	926	Dec-15	34,507.09		219,120.02					219,120.02
San Francisco Department of Environment	01/26/16	927			765,476.79						765,476.79
City & County of San Francisco	01/26/16	928			492,370.51						492,370.51
Waste Management Authority of Alameda	02/25/16	929	Jan-16	16,322.31		103,646.67					103,646.67
San Francisco Department of Environment	02/25/16	930			765,476.79						765,476.79
City & County of San Francisco	02/25/16	931			492,370.51						492,370.51
Altamont Landfill & RRF	02/25/16	932	Jan-16	16,322.31			7,851.03				7,851.03
Altamont Landfill & RRF	02/25/16	933	Jan-16	16,322.31				15,506.19			15,506.19
Altamont Landfill & RRF	02/25/16	934	Jan-16	16,322.31					30,033.05		30,033.05
San Francisco Department of Environment	03/28/16	935			765,476.79						765,476.79
City & County of San Francisco	03/28/16	936			492,370.51						492,370.51

**Table A-10 - Continued**

Payee	Date	Check #	Landfill Tonnage Date Basis	Landfill Tonnage Subject To Per Ton Fees	City & County of S.F. (1)	Tonnage Fees (2)	Other Fees (3)	Business License Tax (4)	Open Space Fees (5)	Misc. Fees	Total Disbursements
City & County of San Francisco	04/25/16	937			492,370.51						492,370.51
San Francisco Department of Environment	04/25/16	938			765,476.79						765,476.79
City & County of San Francisco	05/18/16	939			492,370.51						492,370.51
San Francisco Department of Environment	05/18/16	940			765,476.79						765,476.79
San Francisco Department of Environment	06/23/16	941			765,476.79						765,476.79
City & County of San Francisco	06/23/16	942			492,370.51						492,370.51
<b>TOTALS</b>					<b>\$ 15,094,167.60</b>	<b>\$ 1,539,937.98</b>	<b>\$ 110,971.07</b>	<b>\$ 383,017.93</b>	<b>\$ 552,560.17</b>	<b>\$ 212.77</b>	<b>\$ 17,680,867.52</b>

**NOTES**

- (1) Payments to the City and County of San Francisco for the Solid Waste Management Program
- (2) Royalty payments to the County of Alameda for prior month landfill tonnage @ \$6.23/Ton effective October 1, 2014 and @ \$6.35/Ton effective October 1, 2015
- (3) Payments for the following fees based on prior month landfill tonnage:
  - a) Alameda County Planning Department Fee @ \$0.110/Ton effective January 1, 2014
  - b) Incremental LEA Fee @ \$0.311/Ton effective July 1, 2010
  - c) Annual WDR Fee @ \$0.03/Ton effective January 1, 2012 and @ \$0.050/Ton effective January 1, 2016
  - d) Alameda County Planning Department Transportation Fee @ \$0.01/Ton effective January 1, 2014
- (4) Payments to Altamont Landfill & Resource Recovery Facility for Annual Business License tax @ \$0.95/Ton
- (5) Payments to Altamont Landfill & Resource Recovery Facility for Open Space Fees @ \$1.79/Ton effective January 1, 2015 and @ \$1.84/Ton effective January 1, 2016



**Zero Waste Incentive Account**Deposits, Disbursements and Balances for RY 2016**Table A-11**

Beginning Balance (July 1, 2015)	\$ 15,140,664.60
Deposits	6,387,156.00
Interest	43,809.24
Administrative Fees	(140.00)
Disbursements	(5,778,916.00)
Cash Balance (June 30, 2016)	<u><u>\$ 15,792,573.84</u></u>

**Zero Waste Incentive Account**Deposit Detail for RY 2016**Table A-12**

Month	Recology Golden Gate	Recology Sunset Scavenger	Recology San Francisco	Total Deposit Amount
Jul-15	\$ 139,277.00	\$ 182,340.00	\$ 210,646.00	\$ 532,263.00
Aug-15	139,277.00	182,340.00	210,646.00	532,263.00
Sep-15	139,277.00	182,340.00	210,646.00	532,263.00
Oct-15	139,277.00	182,340.00	210,646.00	532,263.00
Nov-15	139,277.00	182,340.00	210,646.00	532,263.00
Dec-15	139,277.00	182,340.00	210,646.00	532,263.00
Jan-16	139,277.00	182,340.00	210,646.00	532,263.00
Feb-16	139,277.00	182,340.00	210,646.00	532,263.00
Mar-16	139,277.00	182,340.00	210,646.00	532,263.00
Apr-16	139,277.00	182,340.00	210,646.00	532,263.00
May-16	139,277.00	182,340.00	210,646.00	532,263.00
Jun-16	139,277.00	182,340.00	210,646.00	532,263.00
<b>Totals</b>	<b>\$ 1,671,324.00</b>	<b>\$ 2,188,080.00</b>	<b>\$ 2,527,752.00</b>	<b>\$ 6,387,156.00</b>

**Zero Waste Incentive Account**  
Investment Activity for RY 2016

**Table A-13**

Month	Interest Earned	Admin. Fee
Jul-15	\$ 1,994.45	\$ -
Aug-15	2,058.14	-
Sep-15	2,008.32	140.00
Oct-15	1,581.25	-
Nov-15	1,563.74	-
Dec-15	3,424.30	-
Jan-16	5,461.79	-
Feb-16	4,713.53	-
Mar-16	5,033.99	-
Apr-16	5,175.37	-
May-16	5,346.67	-
Jun-16	5,447.69	-
<b>Totals</b>	<b>\$ 43,809.24</b>	<b>\$ 140.00</b>

**Zero Waste Incentive Account**  
Disbursements for RY 2016

**Table A-14**

Transaction Date	Payee	Description	Amount
02/10/16	Recology San Francisco	Improvements for Pier 96 - RY 14	\$ 2,621,225.00
02/10/16	Recology San Francisco	Improvements for Pier 96 - RY 15	\$ 3,157,691.00
<b>Totals</b>			<b>\$ 5,778,916.00</b>